

Via Electronic Mail

March 9, 2022

Board of Trustees
Sacramento County Employees' Retirement System
980 9th Street, Suite 1900
Sacramento, California 95814

Members of the Board:

Cheiron is pleased to present the results of our actuarial audit of the Actuarial Valuation Report dated June 30, 2021 of the Sacramento County Employees' Retirement System (SCERS) and a review of the Actuarial Experience Study covering the period from July 1, 2016 to June 30, 2019, performed by Segal Consulting (Segal). We would like to thank Segal for providing us with information and explanations that facilitated the actuarial audit process and ensured that our findings are accurate and benefit SCERS.


Our report is being provided via an interactive online presentation, which can be found here:
<https://presentation.cheiron.us/presentation/view/SCERSActuarialAudit?token=MVKD>

In preparing our audit and review, we relied on information (some oral and some written) supplied by SCERS and Segal. This information includes, but is not limited to, actuarial assumptions and methods adopted by SCERS, the plan provisions, employee data, and financial information. All data, assumptions, methods, and provisions are the same as those outlined in Segal's June 30, 2021 Actuarial Valuation Report. We performed an informal examination of the obvious characteristics of the data for reasonableness in accordance with Actuarial Standard of Practice No. 23.


We hereby certify that, to the best of our knowledge, this report and its contents have been prepared in accordance with generally recognized and accepted actuarial principles and practices which are consistent with the Code of Professional Conduct and applicable Actuarial Standards of Practice set out by the Actuarial Standards Board. Furthermore, as credentialed actuaries, we meet the Qualification Standards of the American Academy of Actuaries to render the opinion contained in this report. This report does not address any contractual or legal issues. We are not attorneys, and our firm does not provide any legal services or advice.

This report was prepared exclusively for the Sacramento County Employees' Retirement System for the purpose described herein. This report is not intended to benefit any third party, and Cheiron assumes no duty or liability to any such party.

Sincerely,
Cheiron



Graham A. Schmidt, ASA, FCA, MAAA, EA
Consulting Actuary

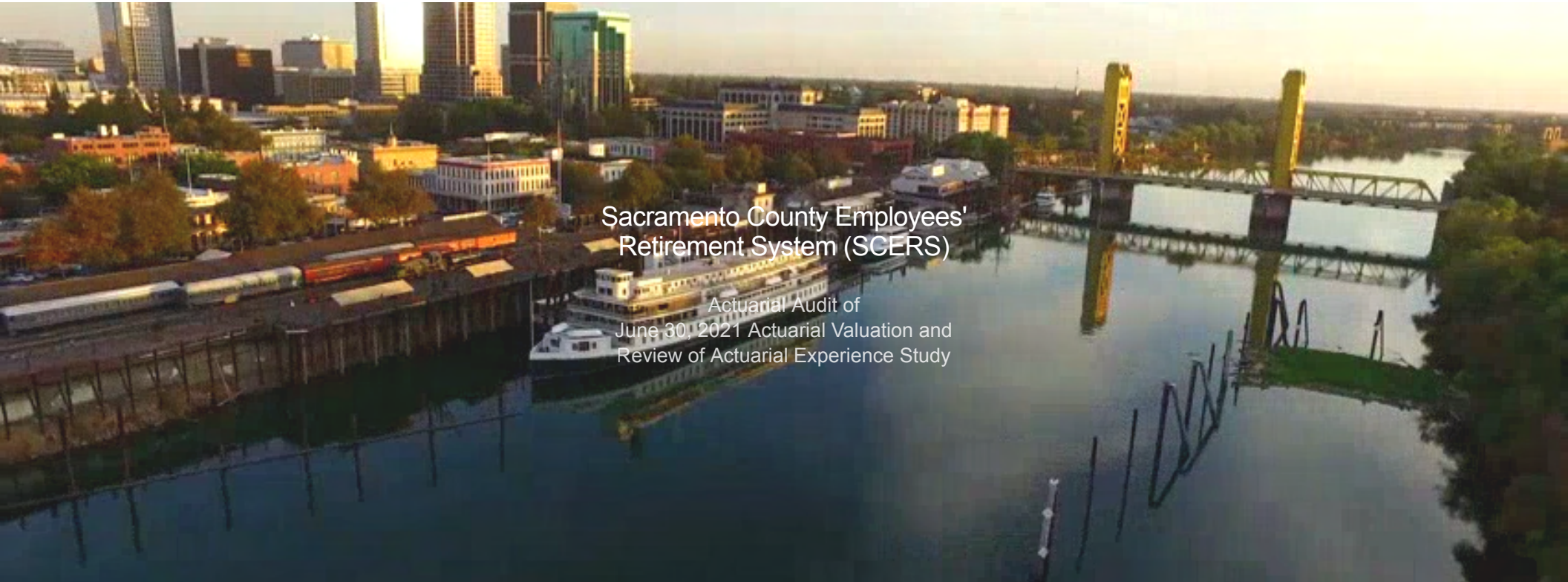


Anne D. Harper, FSA, MAAA, EA
Principal Consulting Actuary





Welcome to Cheiron's presentation of the results of our actuarial audit for SCERS. Many of the exhibits in this presentation are interactive; clicking within the page can reveal additional details. Clicking on any underlined links within the presentation will open a website on a new tab in your browser. You may also jump to different pages or use the Table of Contents included in the navigation bar above.



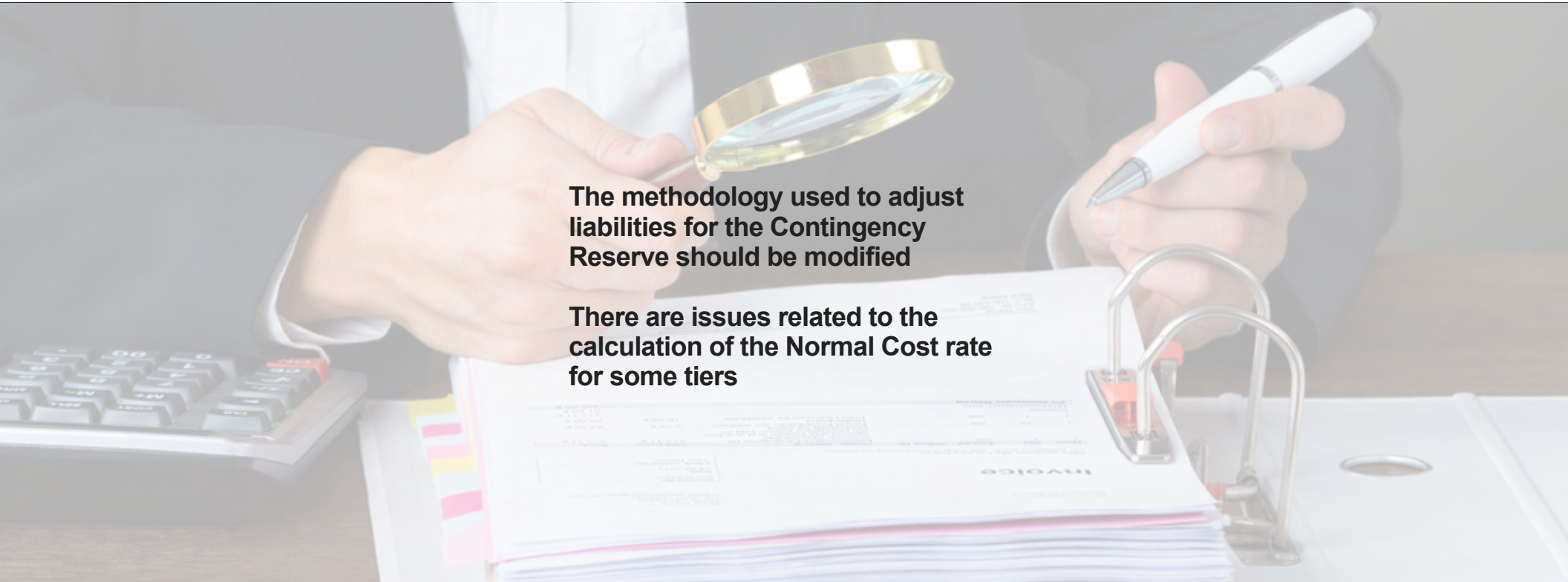
Sacramento County Employees' Retirement System (SCERS)

Actuarial Audit of
June 30, 2021 Actuarial Valuation and
Review of Actuarial Experience Study



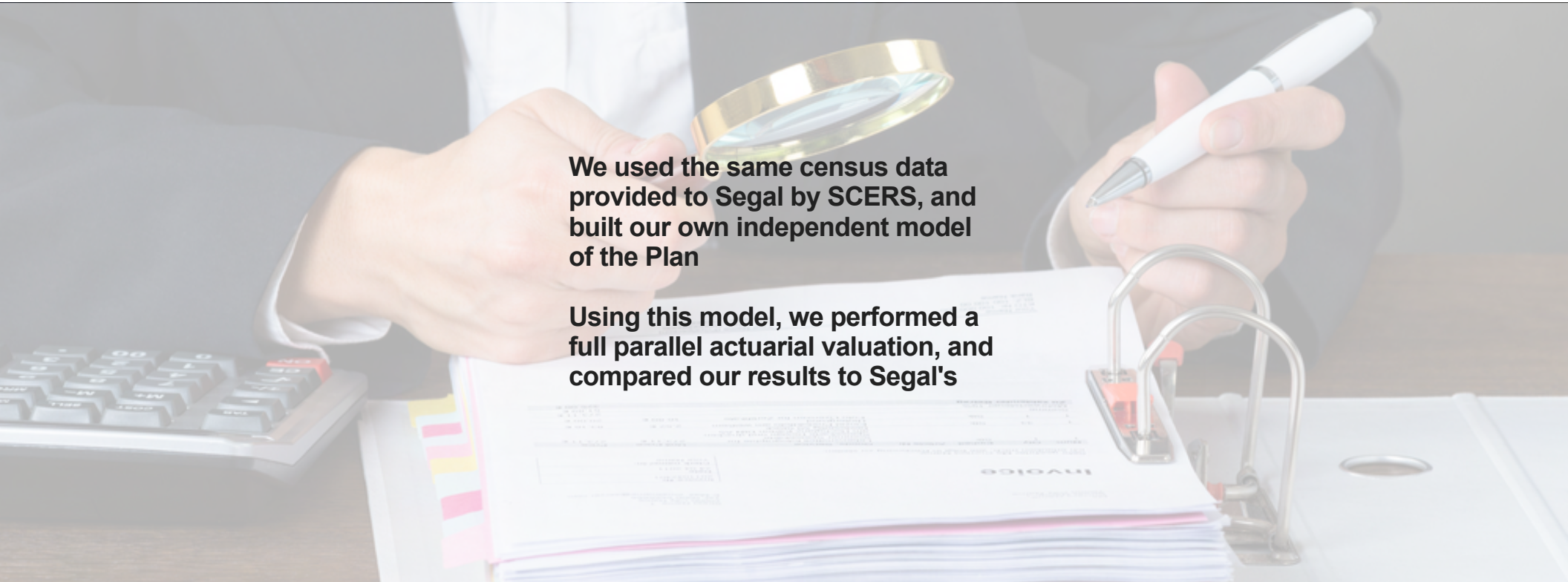
The overall liabilities and costs computed in the valuation are reasonably accurate

The methods and assumptions used are reasonable and in accordance with generally accepted actuarial principals



The methodology used to adjust liabilities for the Contingency Reserve should be modified

There are issues related to the calculation of the Normal Cost rate for some tiers



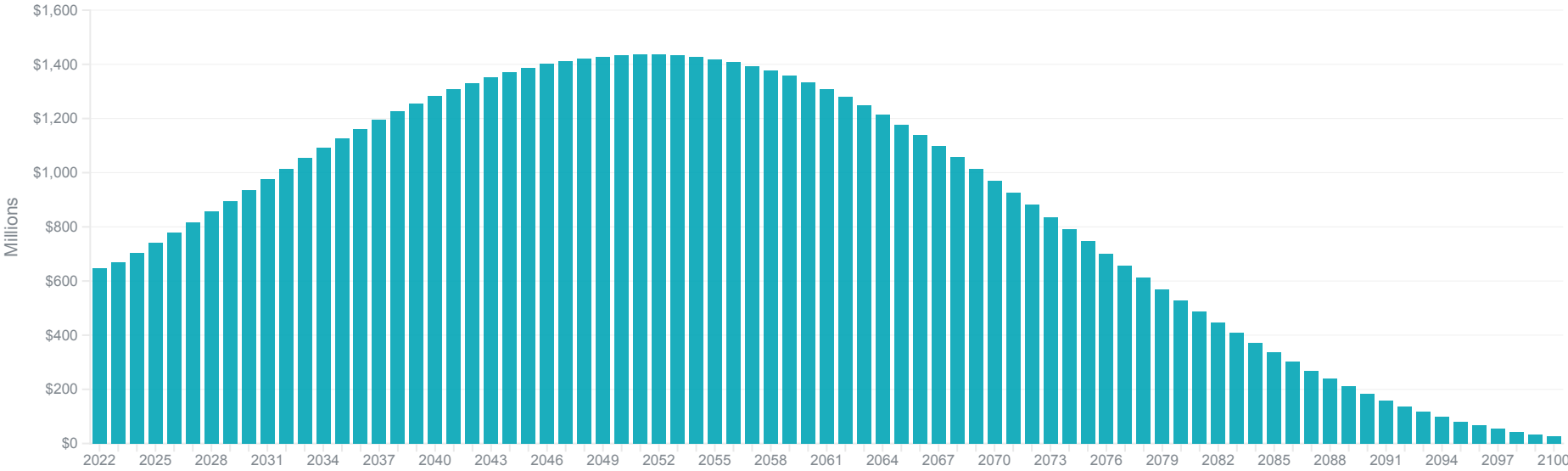
We used the same census data provided to Segal by SCERS, and built our own independent model of the Plan

Using this model, we performed a full parallel actuarial valuation, and compared our results to Segal's



Projected Benefit Payments

Base ■ Projected Benefits ■ Discounted Benefits ■ Interest Discount

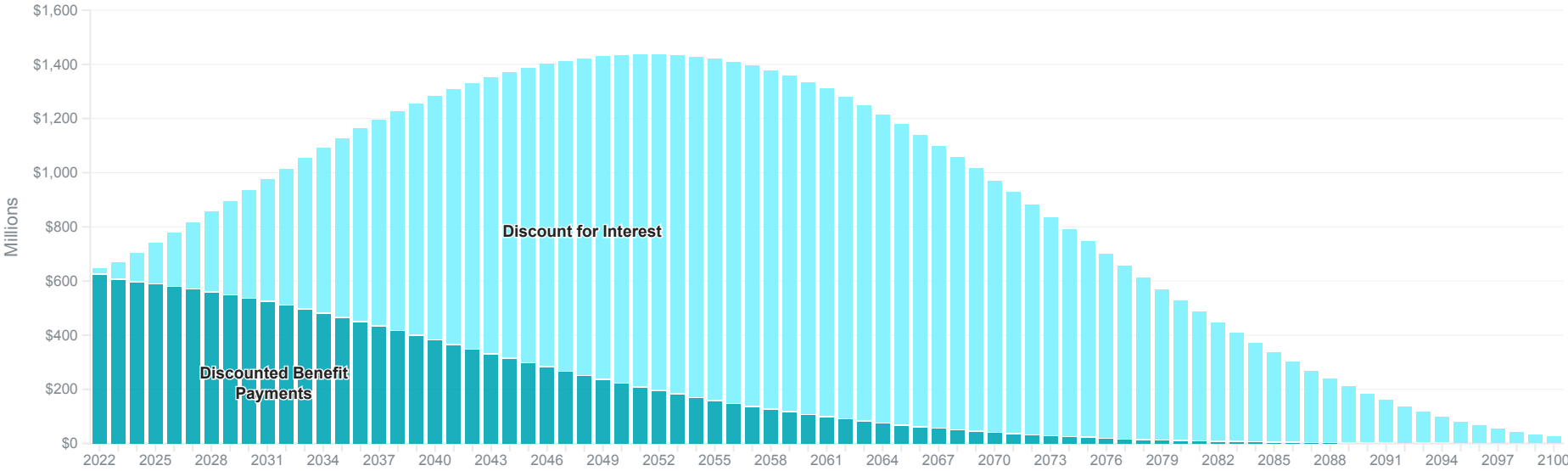




Next, an **interest discount** is applied based on the assumed rate of return on assets (6.75% for SCERS), which reduces the value of future benefits because of the **time value of money**.

Projected Benefit Payments

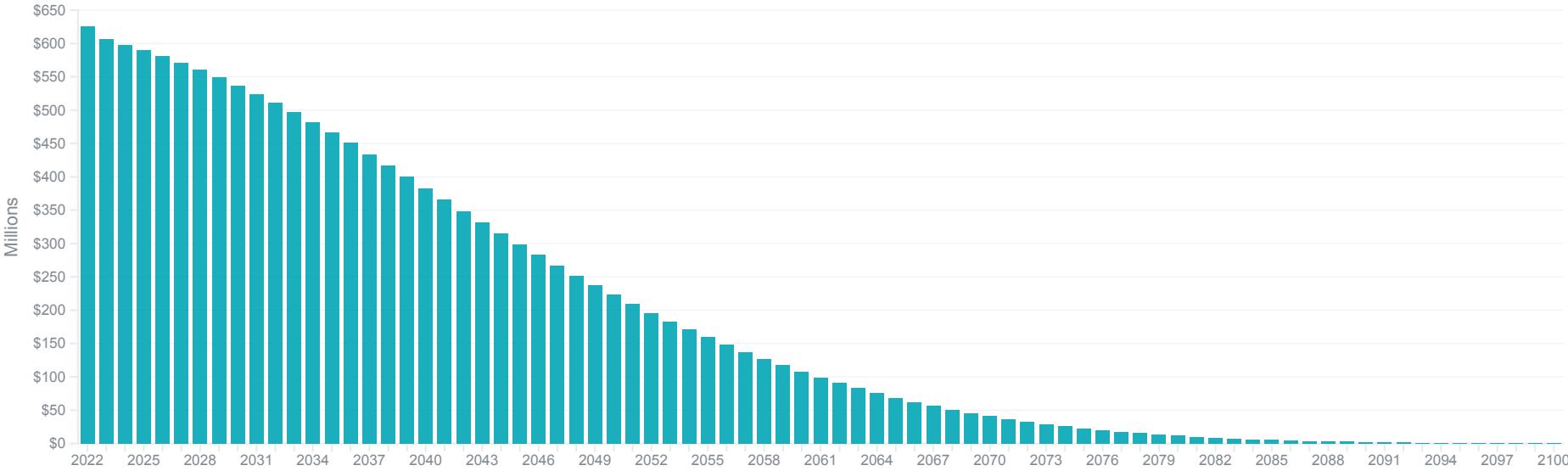
Base ■ Projected Benefits ■ Discounted Benefits ■ Interest Discount





Projected Benefit Payments

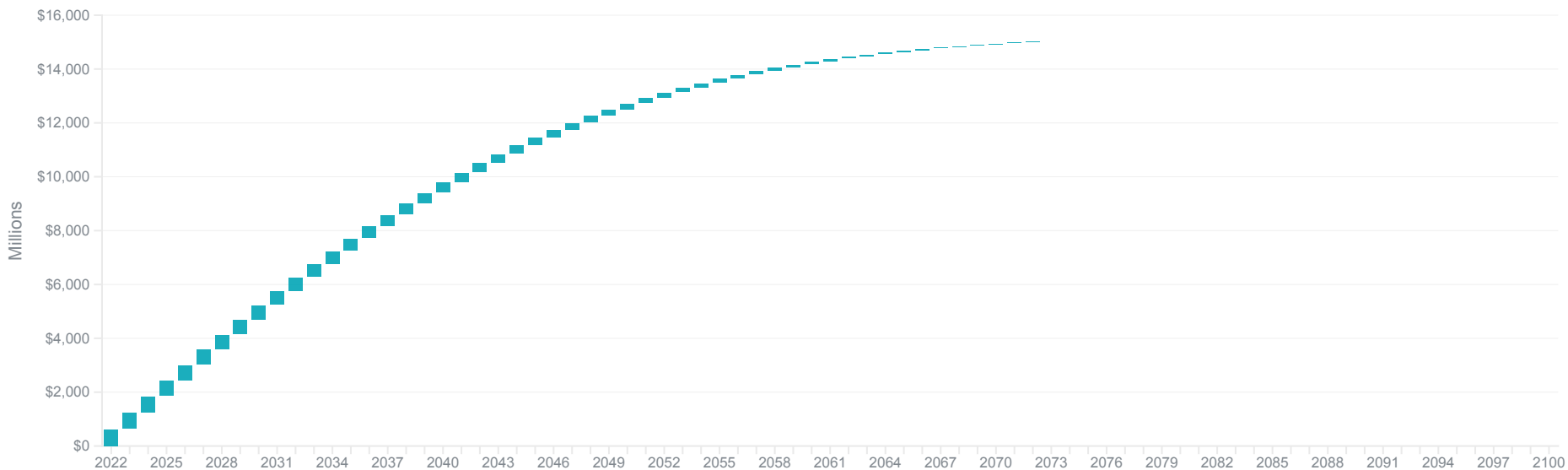
Base ■ Projected Benefits ■ Discounted Benefits ■ Interest Discount





Projected Benefit Payments

Base ■ Projected Benefits ■ Discounted Benefits ■ Interest Discount



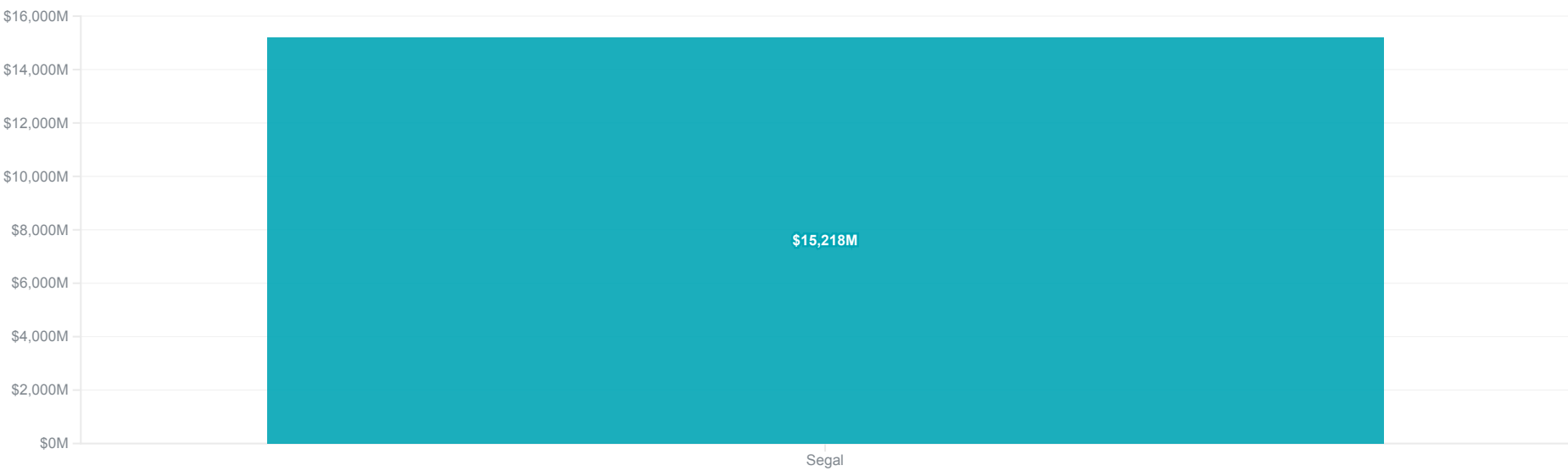


...and express as a single sum, the **Present Value of Benefits (PVB)**. As of June 30, 2021, Segal calculated this amount to be \$15.2 billion (prior to adjustment for special reserves).

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Segal

PVB AL PVFNC





Generally for an actuarial audit, we target a 5% threshold for differences. If our comparative results are outside of this margin, further research may be warranted.

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Segal

PVB AL PVFNC

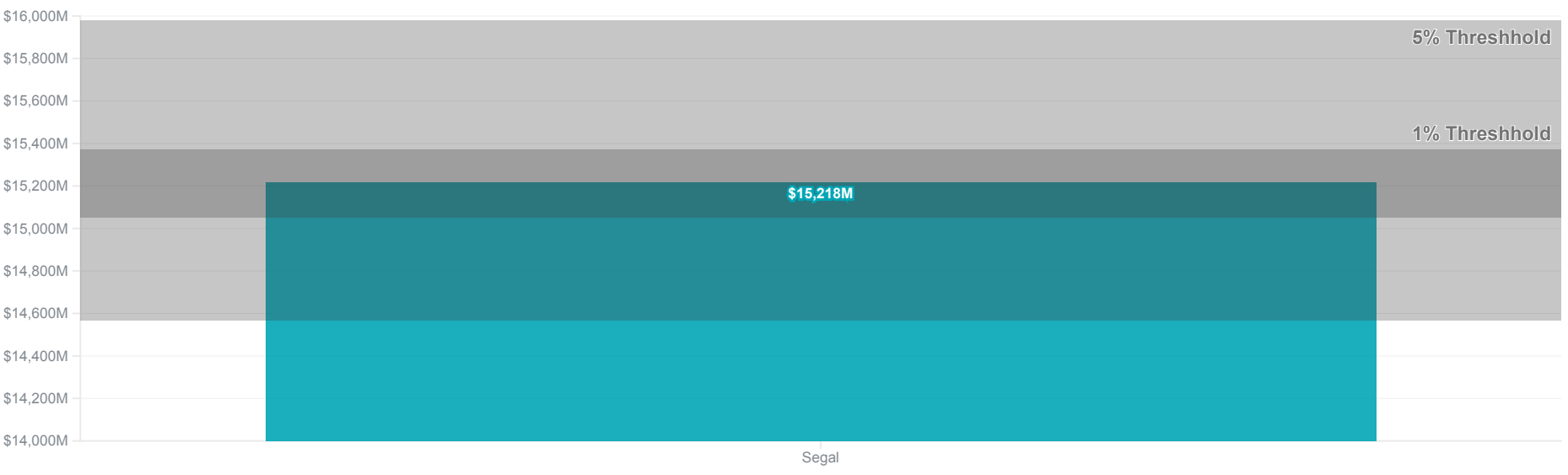




However, for some measures - such as the overall PV - we target a much tighter margin, in this case 1%. This ensures that the overall funding requirements and funded status are being measured appropriately, given the assumptions and methods being used.

Segal

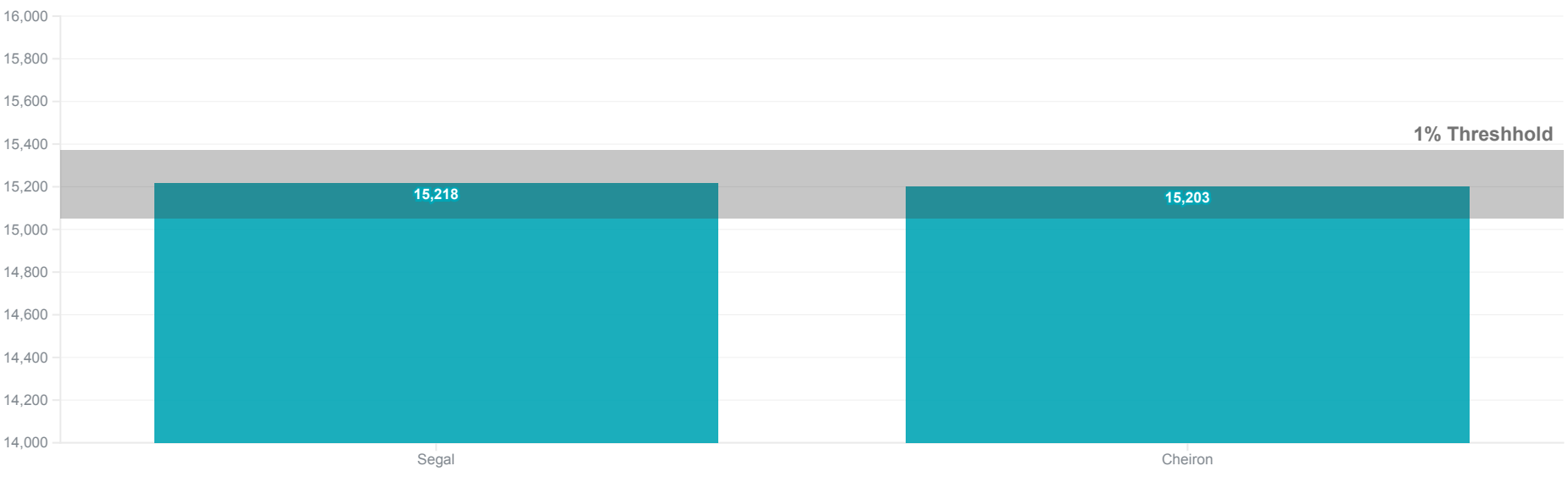
PVB AL PVFNC





All

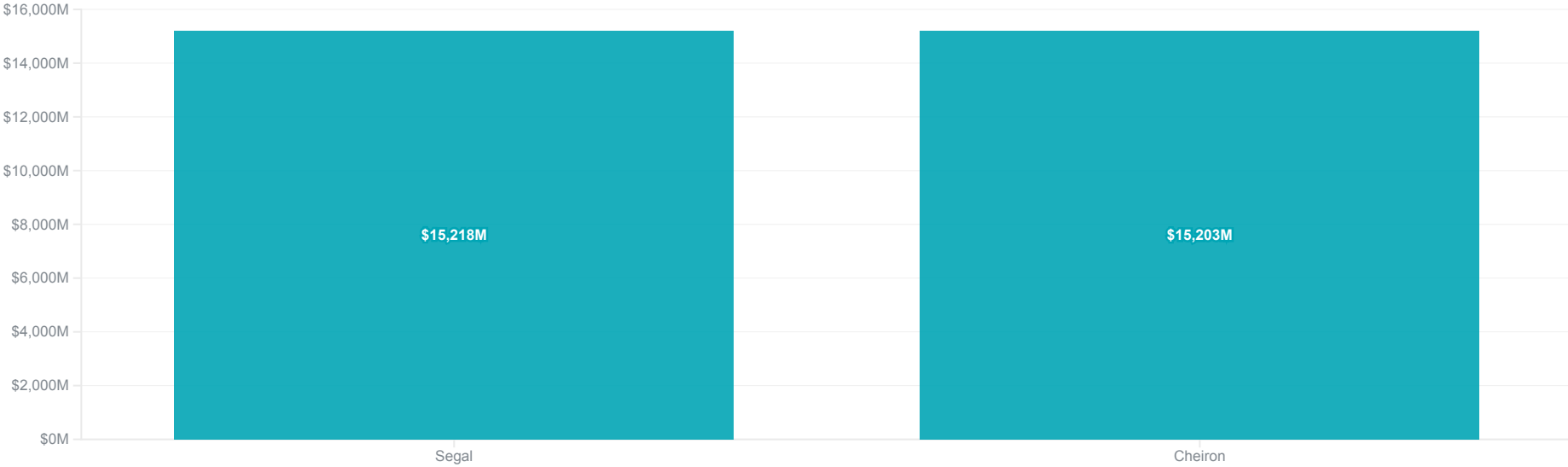
PVB AL PVFNC





All

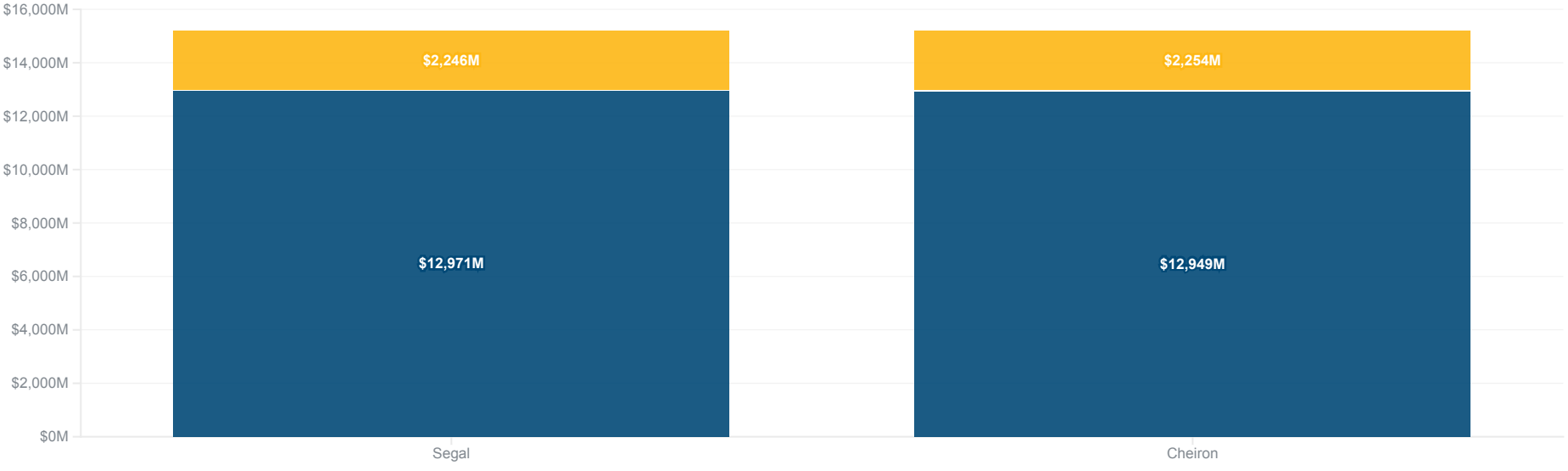
PVB AL PVFNC



We also calculate and compare two other measures: the **Actuarial Liability (AL)** and the **Present Value of Future Normal Costs (PVFNC)**. The AL represents the cost allocated to the benefits earned based on prior service. The PVFNC is the value of benefits expected to be paid, but yet to be earned by the active members.

All

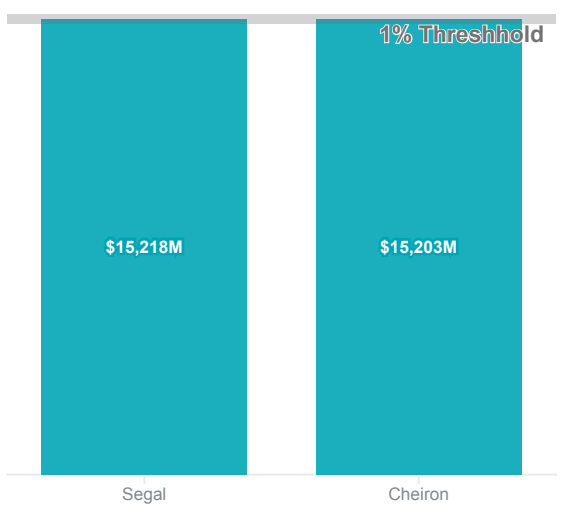
PVB AL PVFNC



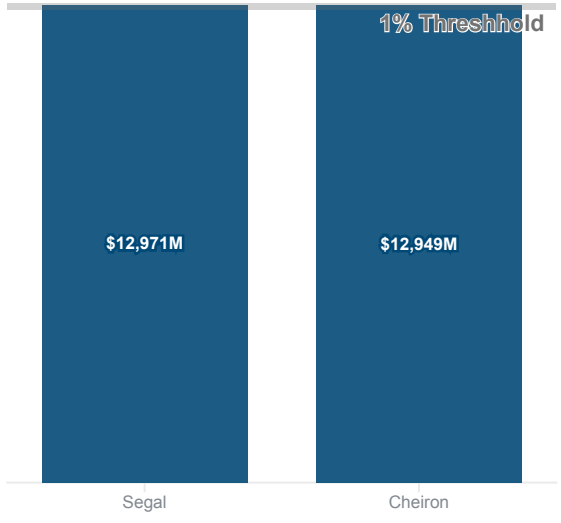
All

PVB AL PVFNC

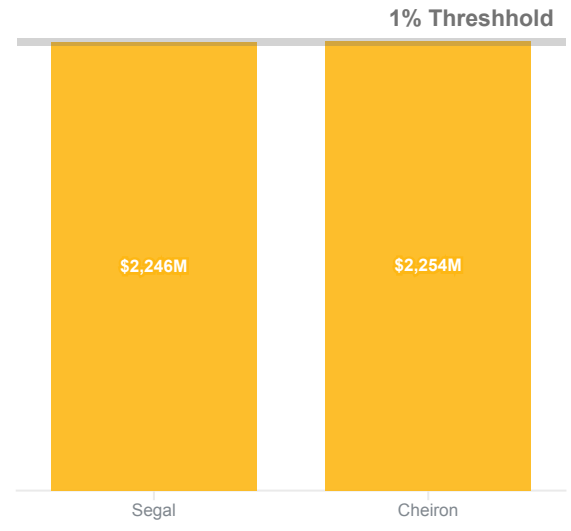
PVB



AL



PVFNC



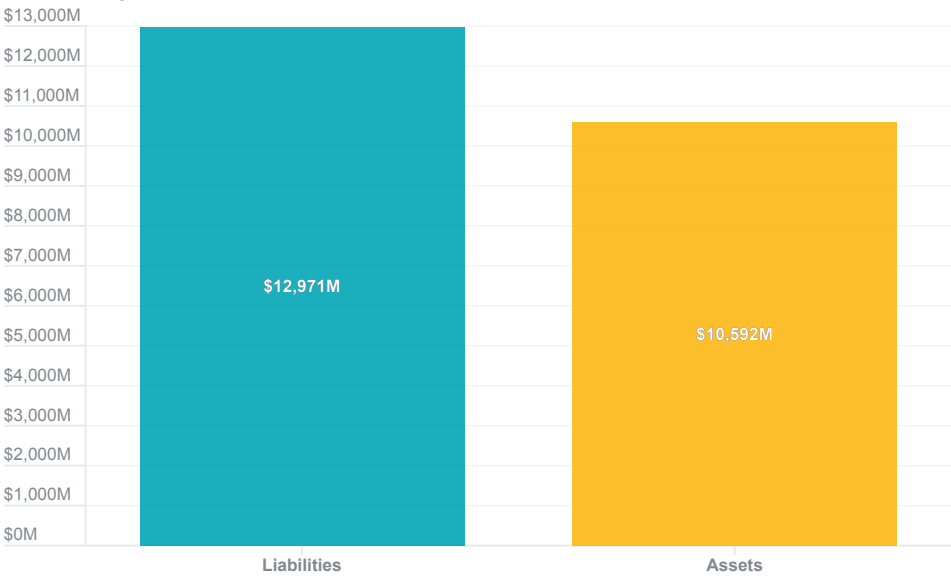


We next turn to a comparison of the funded status. For funding purposes, the liabilities are compared to the **Valuation Assets**, or the *actuarially-smoothed* value of the assets, minus any non-valuation reserves.

Actuarial Liability Non-Valuation Reserve "Liability" Valuation Assets Non-Valuation Reserves Market Value of Assets UAL NPL (GASB)

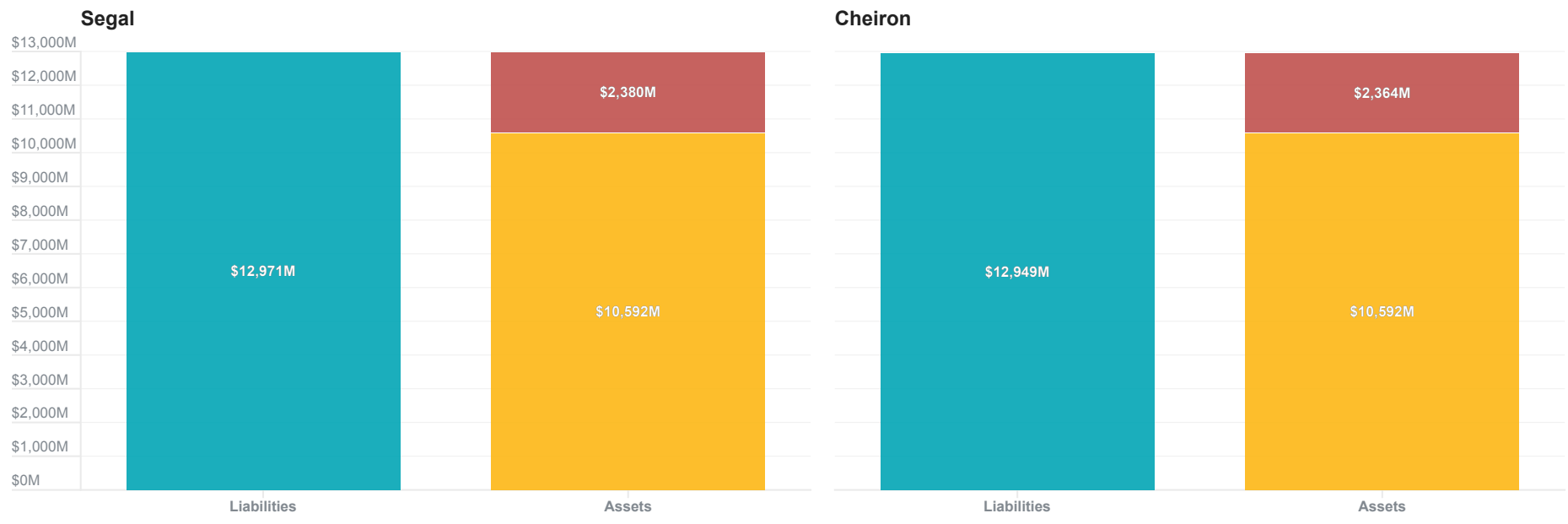
Segal

Cheiron



The difference between these numbers is the **Unfunded Actuarial Liability (UAL)**. Our computed value is very close to Segal's: within \$16M. However, Segal treats the non-valuation reserves in an unusual way, which results in our first audit finding.

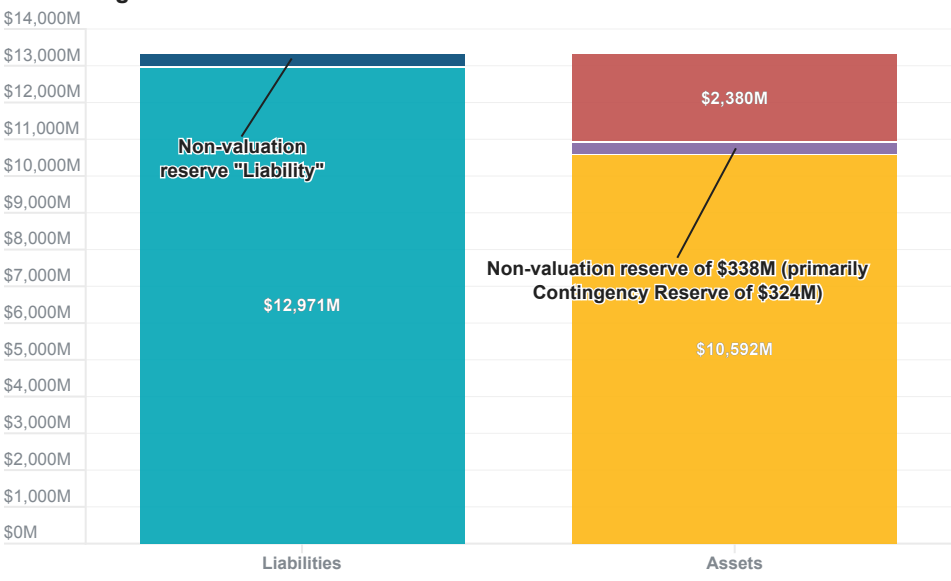
Actuarial Liability Non-Valuation Reserve "Liability" Valuation Assets Non-Valuation Reserves Market Value of Assets UAL NPL (GASB)



Typically for 1937 Act plans (and other plans) with **non-valuation reserves** - in particular a **contingency reserve** like that of SCERS - these reserves are **deducted** from the assets before comparing to the liabilities. However, in the current (and prior) valuation reports, Segal included the non-valuation reserves in the asset value, and **added** an equivalent "liability" to the AL. This treatment results in no change in the UAL, since the same amount is added to both the assets and liabilities.

■ Actuarial Liability
 ■ Non-Valuation Reserve "Liability"
 ■ Valuation Assets
 ■ Non-Valuation Reserves
 ■ Market Value of Assets
 ■ UAL
 ■ NPL (GASB)

Segal



Cheiron

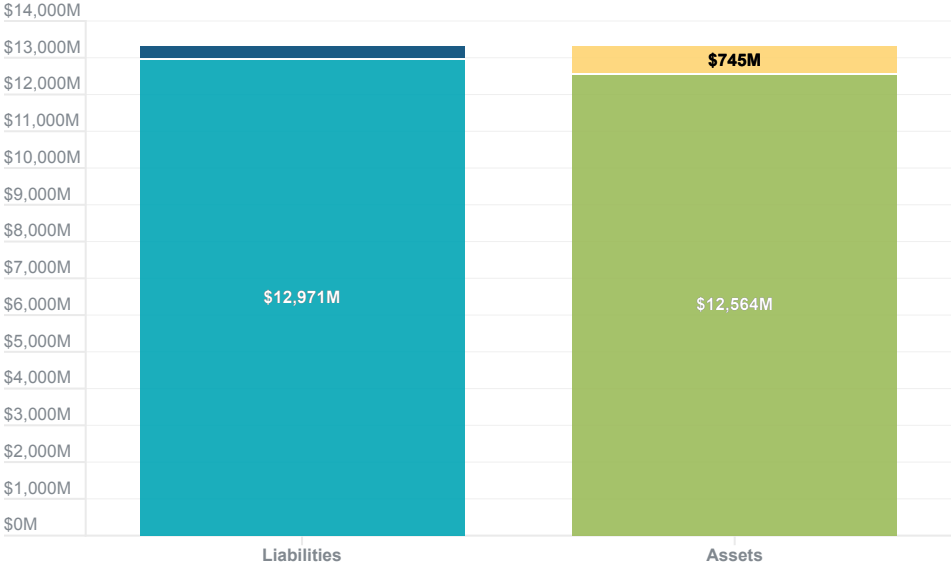




However, it does make a difference in the calculation of the unfunded liability that is used for government accounting (GASB) purposes - technically known as the **Net Pension Liability (NPL)**. GASB requires the use of the **market value of assets**, and all reserves must be included (unless they can only be used to provide specific non-valuation benefits). Here Segal's different approach *does* yield a significantly different result, as their NPL is higher by \$360M (the value of the non-valuation reserves), or almost 50%.

Actuarial Liability Non-Valuation Reserve "Liability" Valuation Assets Non-Valuation Reserves Market Value of Assets UAL NPL (GASB)

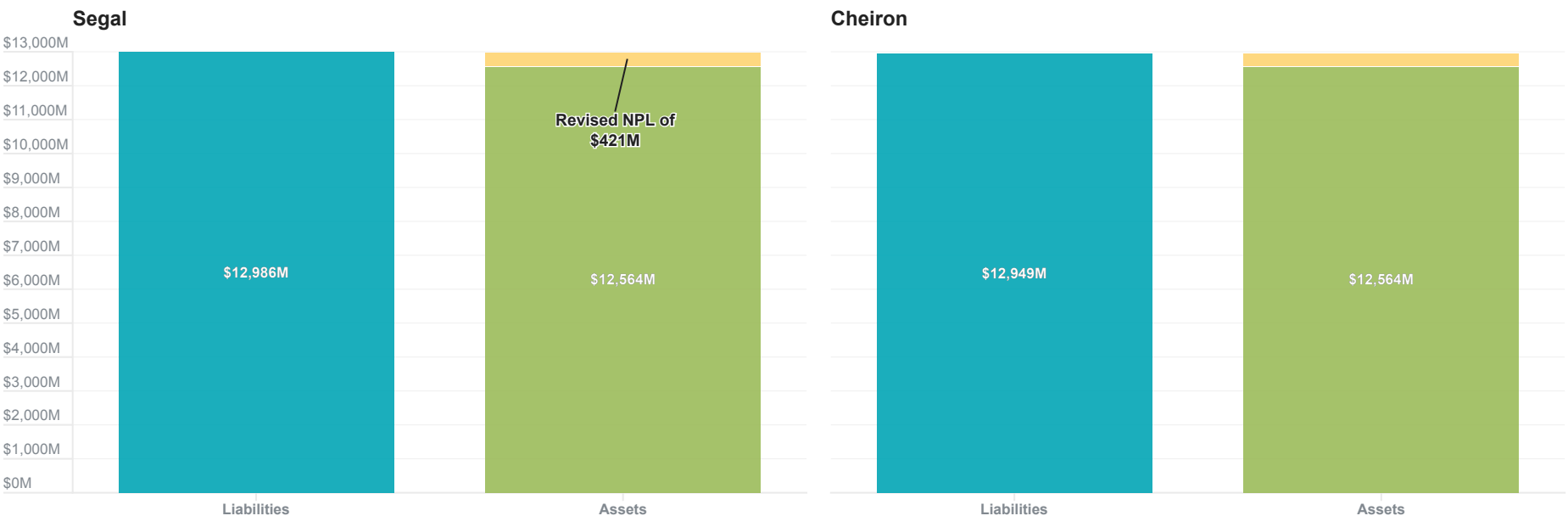
Segal



Cheiron



Actuarial Liability Non-Valuation Reserve "Liability" Valuation Assets Non-Valuation Reserves Market Value of Assets UAL NPL (Revised)

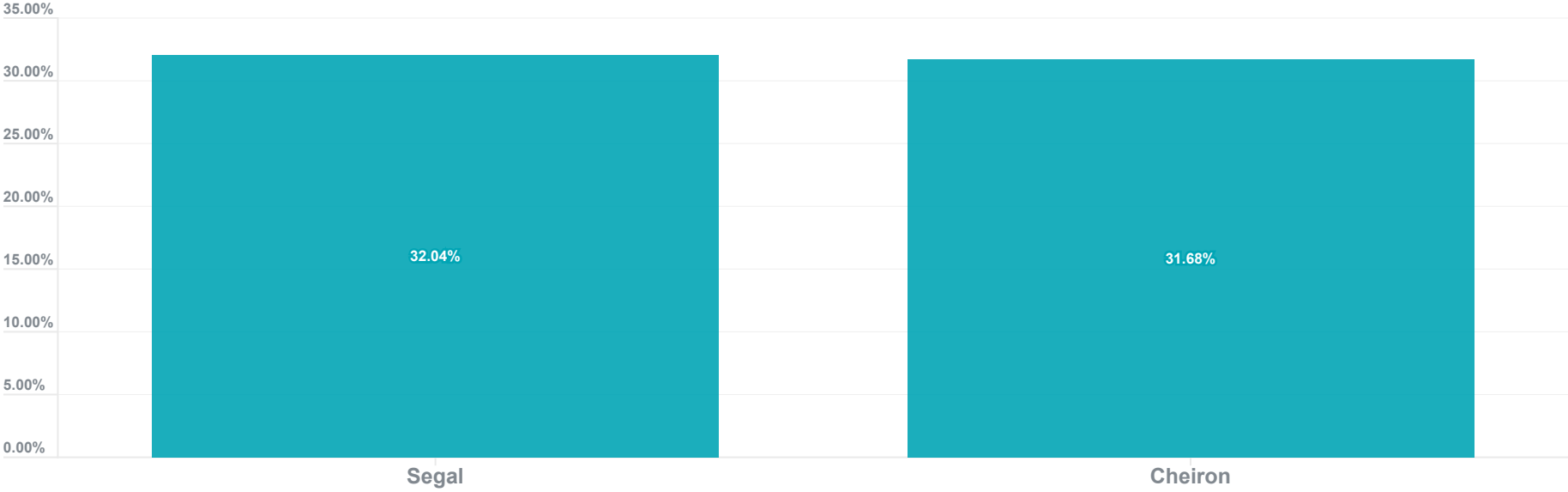




We next turn to the **Actuarially Determined Contributions (the ADC)**. Based on the results discussed earlier, an employer contribution rate is calculated and compared. Again, the results are very close, within 0.4% of pay, which works out to a 1.1% relative difference.

Total Rate **UAL Rate** **Employer Normal Cost Rate**

FY2021-22 Contribution Rate (% of Pay)



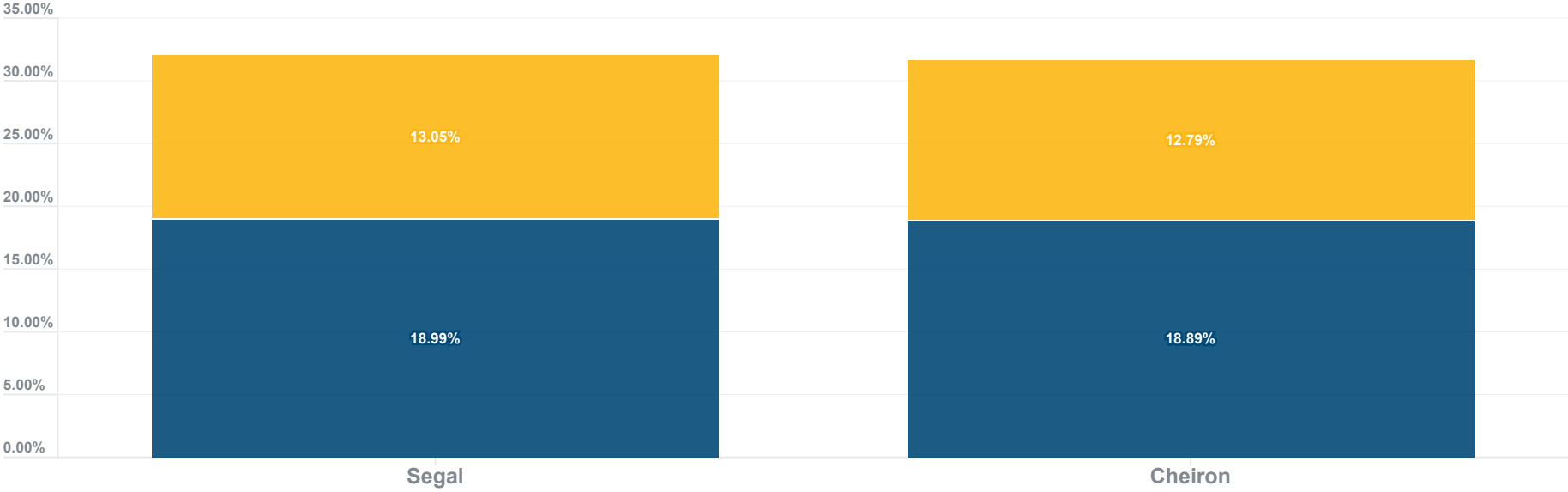


The overall employer rate is made up of two pieces: the employer's share of the **Normal Cost** (the cost assigned to this year's service) and the payment to **amortize the UAL** according to the Plan's funding policy. Both measures are also close (within 2%).

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Total Rate UAL Rate Employer Normal Cost Rate

FY2021-22 Contribution Rate (% of Pay)





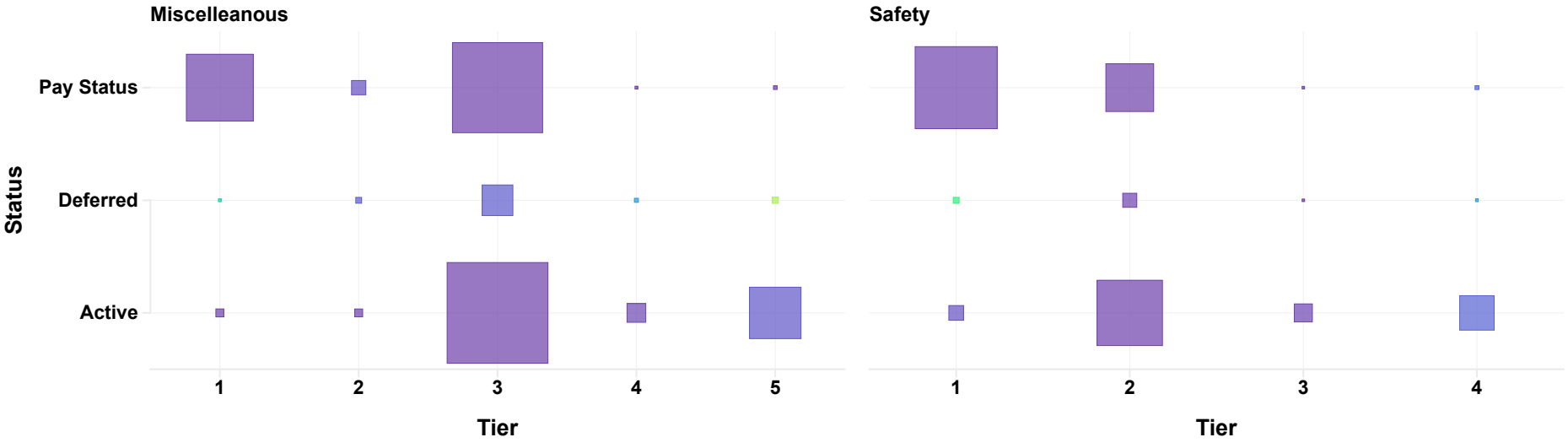
Within the valuation report Segal also breaks down the various liabilities by **Class**, **Tier**, and **Status**. We compare our results for each subgroup, using the 5% threshold for identifying areas where further research may be warranted. In the chart below, the size of the square correlates to the size of the liability, while the percentile differences between Cheiron's results and Segal's are indicated by color.

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Present Value of Benefits

Accrued Liability

Difference between Segal and Cheiron 0.0% 5.0%



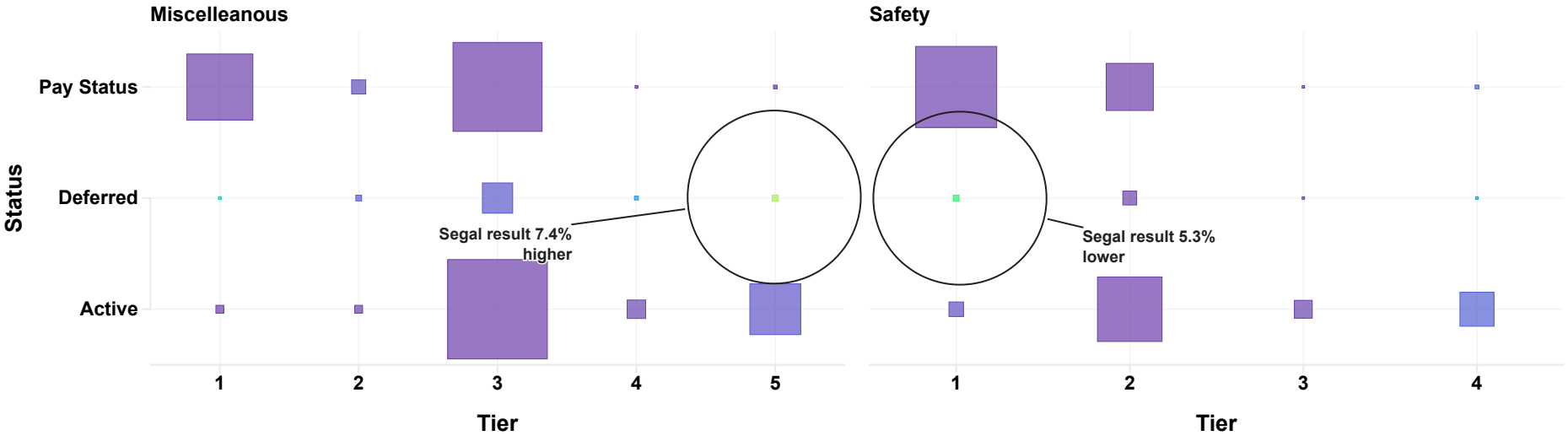


We note that there are only two small subgroups where the PVB comparison shows a difference greater than 5%: among the General Tier 5 and Safety Tier 1 Deferred Vested members. However, these are very small groups compared to the overall Plan: the net difference is less than \$0.4M (out of an overall PVB of over \$15B). As these differences have no material impact on the funding status or the contributions for any employers or members, we have no concerns with these discrepancies.

Present Value of Benefits

Accrued Liability

Difference between Segal and Cheiron 0.0% 5.0%



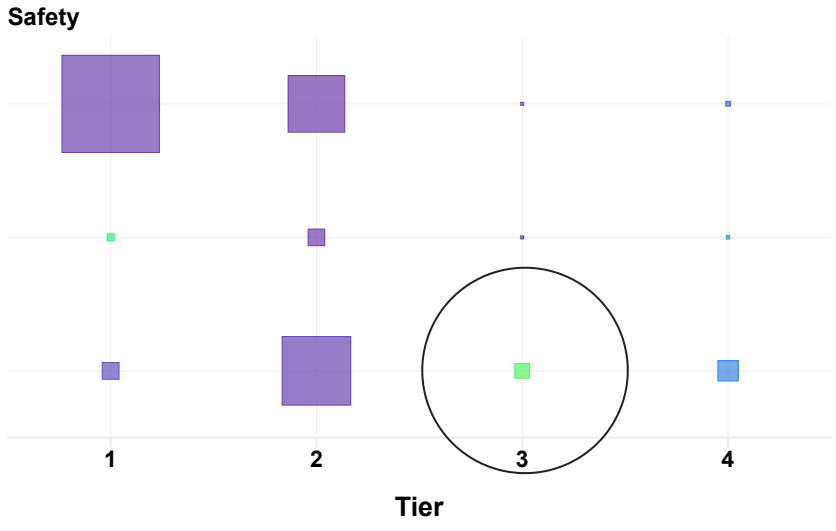
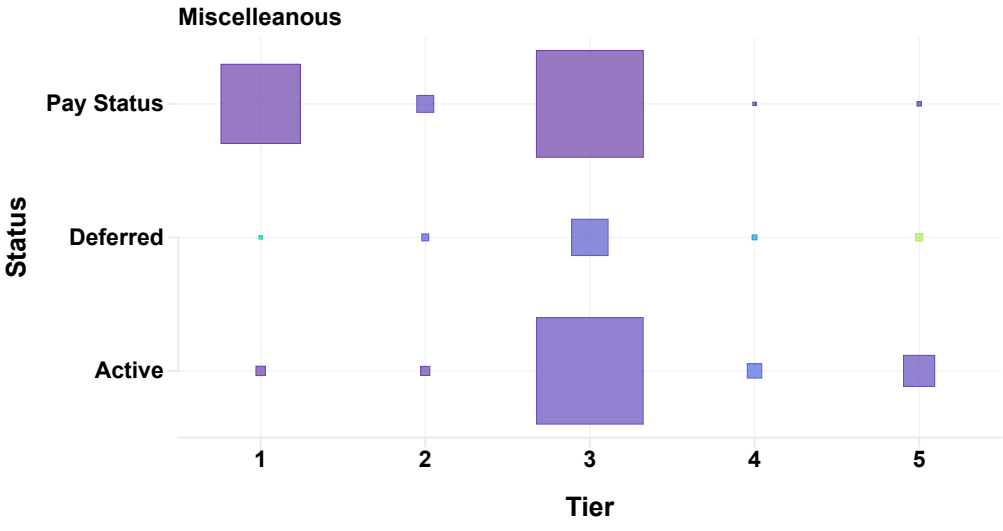


When we switch to a comparison of the AL, one additional subgroup falls outside the 5% threshold: Safety Tier 3 actives. However, as we will show on the next exhibit, our calculated contribution rate for this group is sufficiently close (within 2.3%) and again the impact on the overall funding status is minimal (a difference of less than \$3.3M).

Present Value of Benefits

Accrued Liability

Difference between Segal and Cheiron 0.0% 5.0%

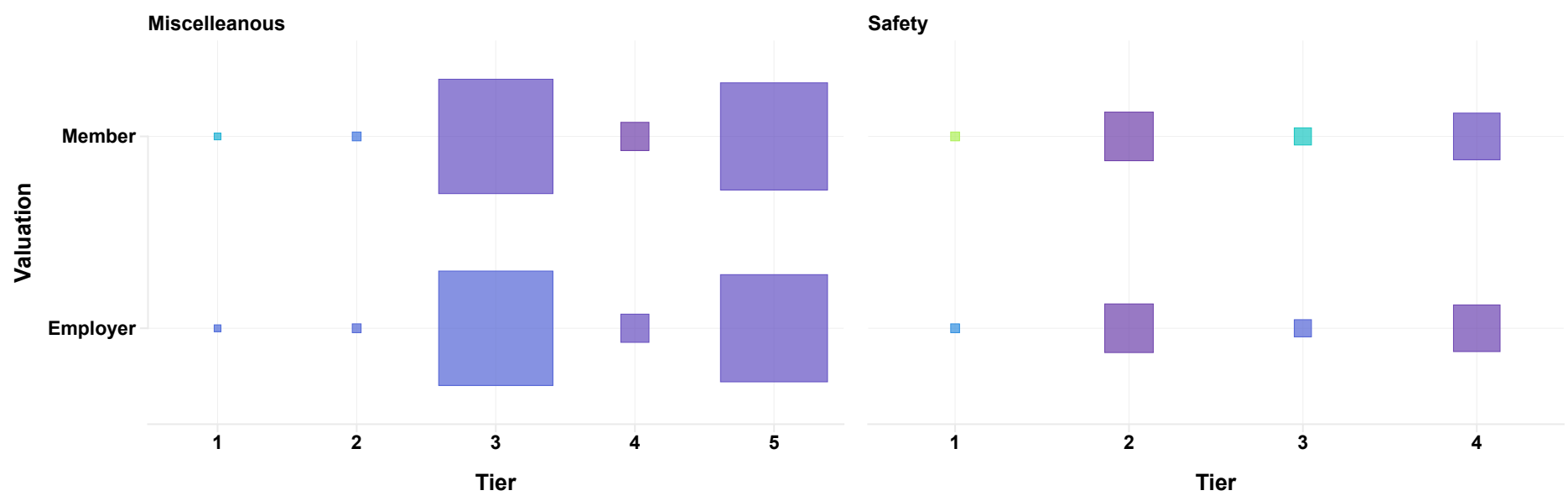




Finally, we turn to a comparison of the member and employer contribution rates for each subgroup. Here the boxes are sized by the active headcount. Note that we have expanded the color scale, as we have one group that is considerably outside the 5% margin.

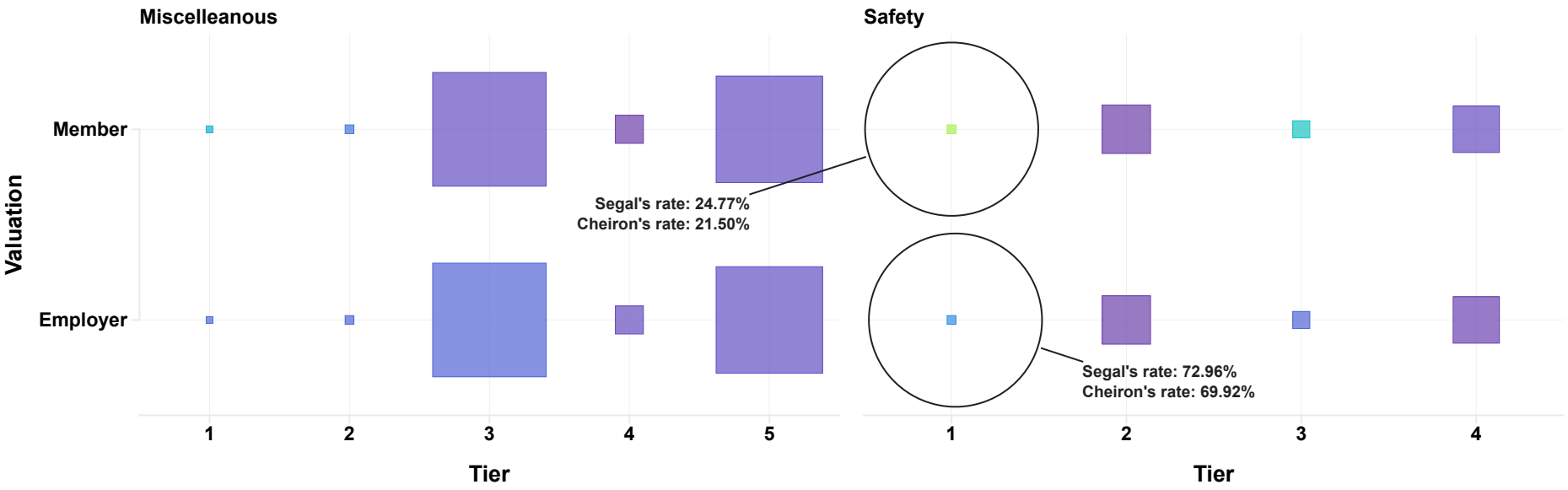
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Difference between Segal and Cheiron 0.0% 10.0%



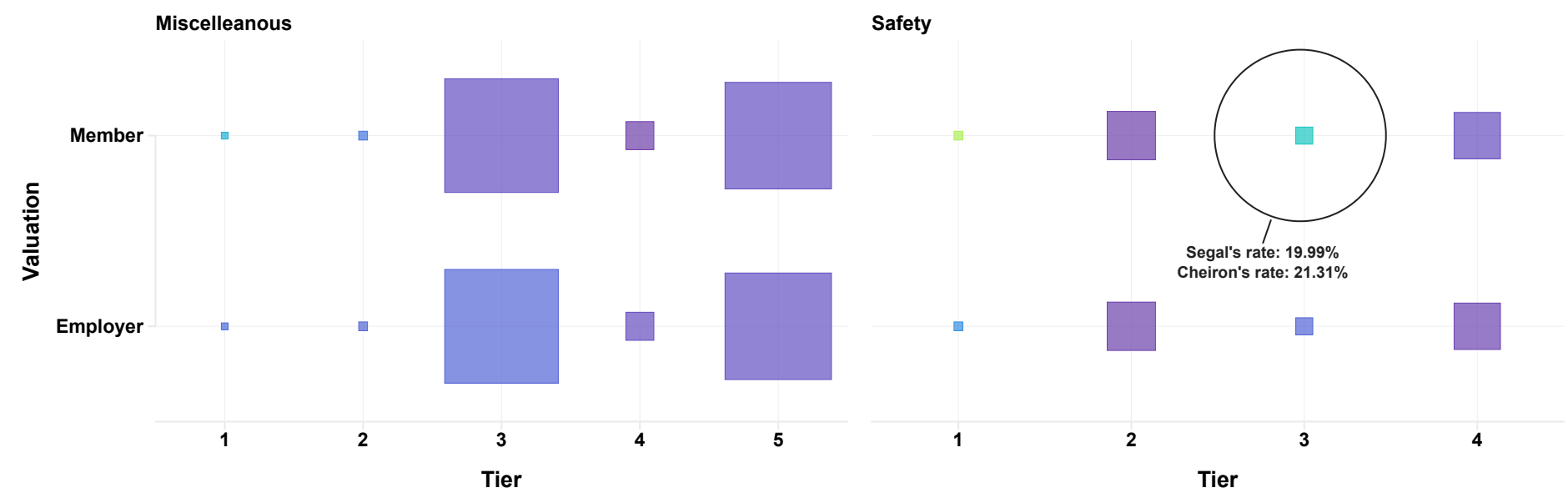
Segal's calculated member rate for Safety Tier 1 is more than 3.25% of pay greater than Cheiron's, or more than 15% higher relative to ours. Segal's employer rate for this Tier is also more than 3% of pay higher than Cheiron's. After reaching out to Segal, they confirmed that there is an issue - related to how the 30-year contribution cut-off is incorporated in their Normal Cost rates - that requires additional review. However, we note that as of the valuation date this Tier only had 32 active members.

Difference between Segal and Cheiron 0.0%  10.0%



We note that there are two other subgroups - Miscellaneous Tier 1 and Safety Tier 3 - where the member rates are outside the 5% threshold. These populations are also quite small (headcounts of 19 and 121, respectively), and in the case of Safety Tier 3, we understand that many of these members had significant prior Miscellaneous service, which may contribute to the difference.

Difference between Segal and Cheiron 0.0% 10.0%





Economic Assumptions
Demographic Assumptions
Actuarial Methods



Discount Rate

Assumed annual return on investments (net of investment and administrative expenses)

Reduced from 7.00% to 6.75%



Inflation Rate

Price inflation; building block for other assumptions

Reduced from 3.00% to 2.75%



Wage Growth

Base (across-the-board) pay increases

Reduced from 3.25% to 3.00%



COLA Rates

Annual growth in post-retirement COLAs (affected by banking / caps)

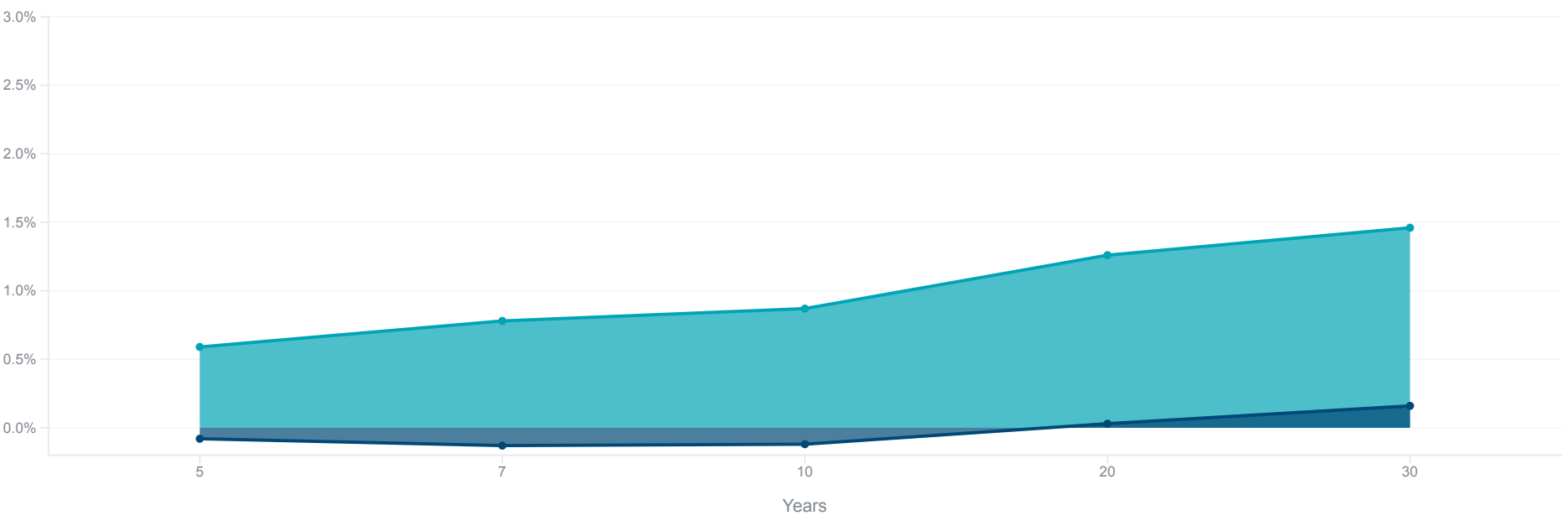
Reduced from 3.00% to 2.75% per year for Tier 1, and remain at 2.00% per year for all other Tiers with a COLA



Are the assumptions **still** reasonable? First, we review recent changes in inflation. In their experience study report one of the items Segal presented was the difference between TIPS (inflation-protected bonds) and regular Treasuries. The differences at various durations as of March 2020 are shown below.

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Treasury Yields TIPS Yields Breakeven Inflation - March 2020 Breakeven Inflation - Feb 2022





This is also known as the "break-even" inflation rate.

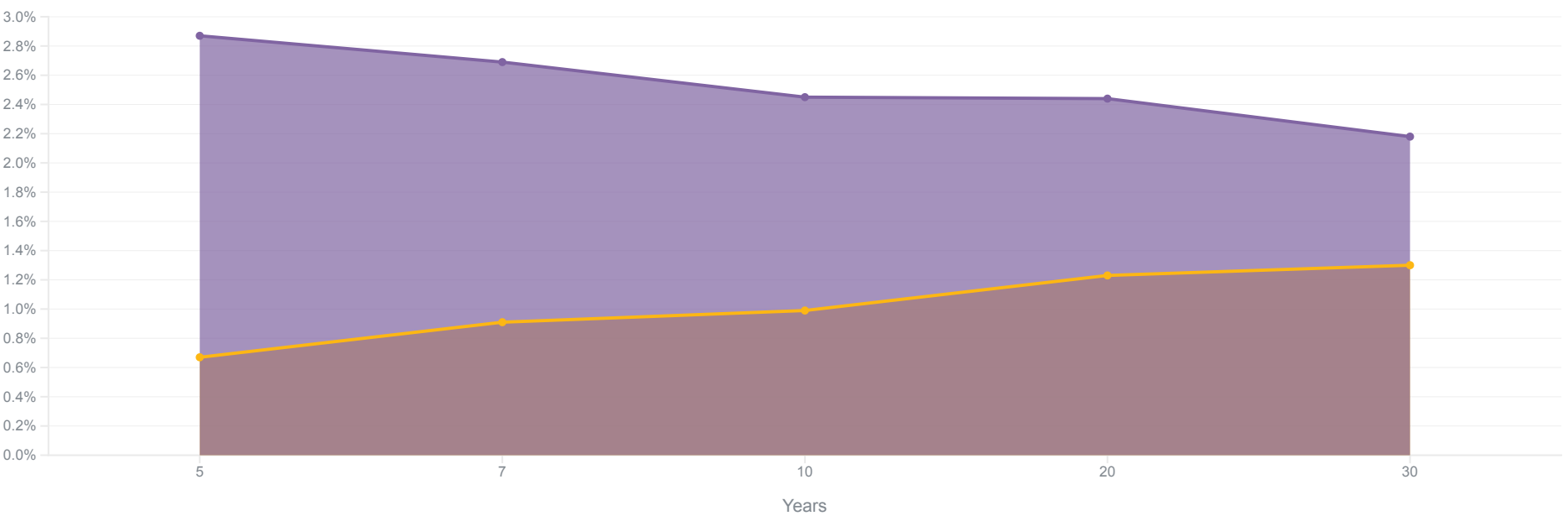
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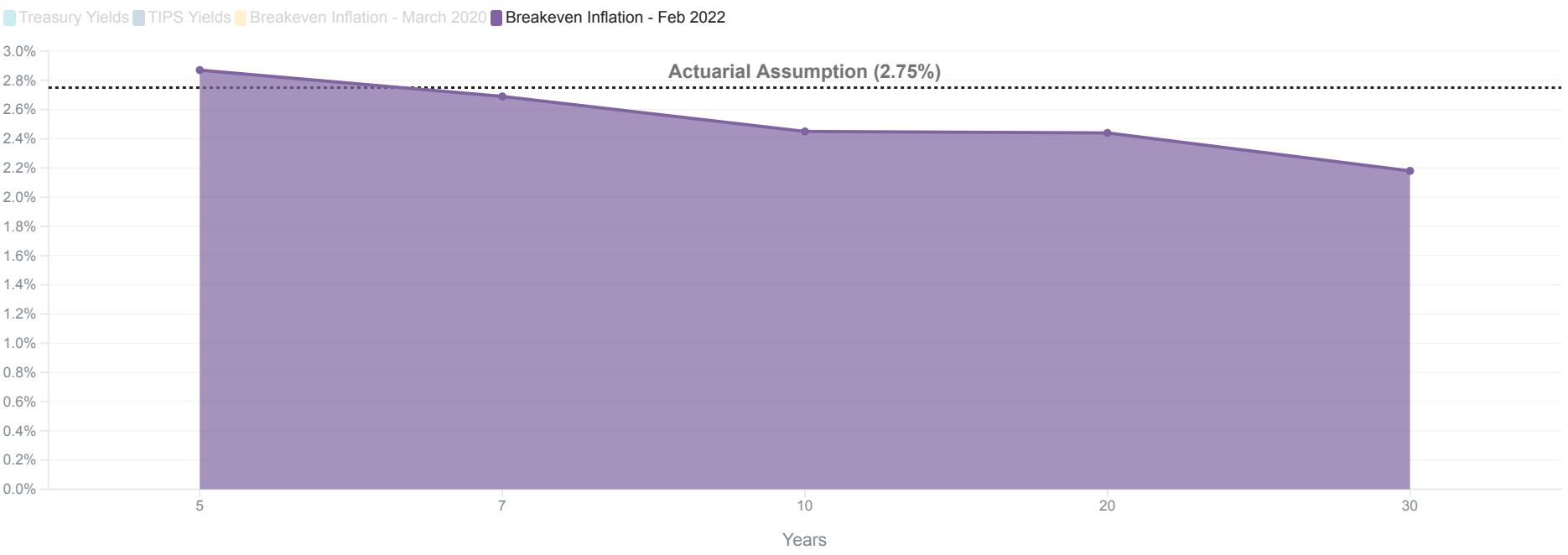
Treasury Yields TIPS Yields Breakeven Inflation - March 2020 Breakeven Inflation - Feb 2022





Treasury Yields TIPS Yields Breakeven Inflation - March 2020 Breakeven Inflation - Feb 2022





Next we turn to the Plan's assumed rate of return. This chart shows the 10-year capital market assumptions from Verus in 2020, specifically the **arithmetic real returns** - i.e. the annual expected returns *above inflation* - for each of the SCERS asset classes (with the dots sized by the relative allocation to that class).

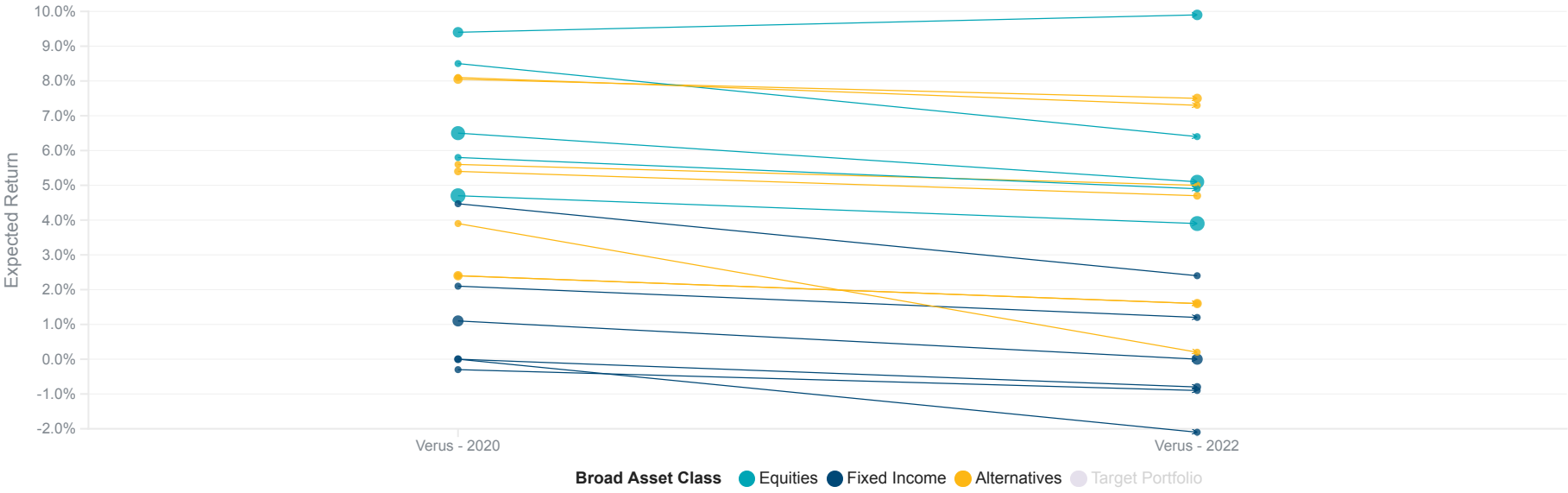
Expected Arithmetic Real Returns by Asset Class

All Verus - 2020 Verus - 2022



Expected Arithmetic Real Returns by Asset Class

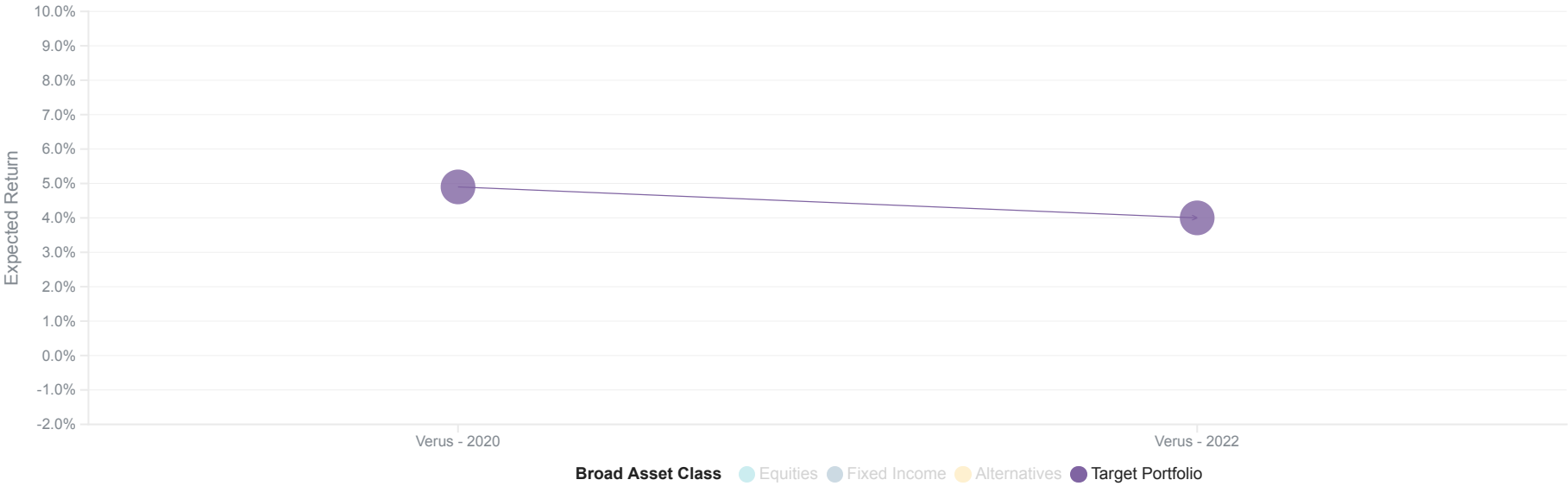
All Verus - 2020 Verus - 2022



Verus' expected real return on the target portfolio has **declined by about 0.9%** over the past two years. However, adding the approximate expected real return (4.00%) to the Plan's inflation assumption (2.75%) produces a combined nominal return assumption that is still consistent with the assumption used in the current valuation (6.75%). However, this analysis does not include any adjustments for administrative and investment expenses. We believe the Plan should continue to monitor this assumption.

Expected Arithmetic Real Returns by Asset Class

All Verus - 2020 Verus - 2022

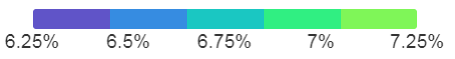




The reduction in the return assumption to 6.75% in 2020 is consistent with recent changes made by many public pension systems. The color-coded map below shows the current return assumptions for the 20 SACRS systems. Clicking on each County will provide additional details, including the most recent valuation date, other economic assumptions, and whether the discount rate is net of investment *and/or* administrative expenses.

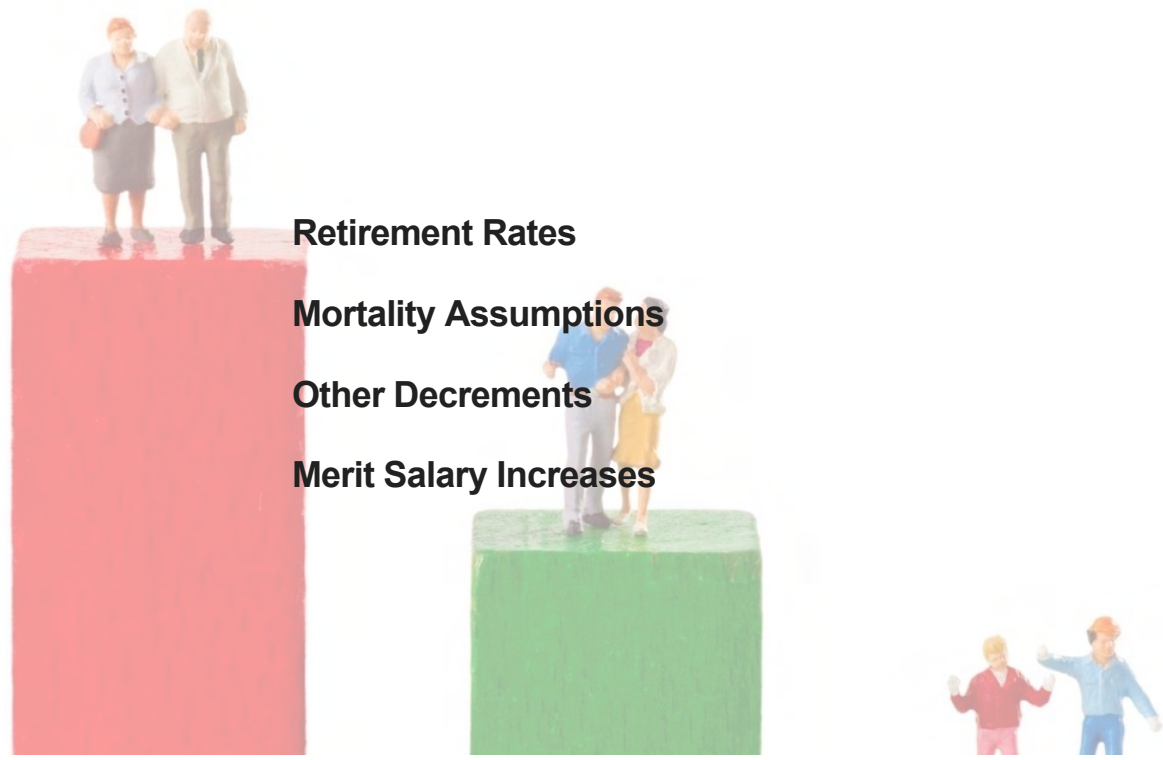
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SACRS Current Economic Assumptions (Click County for Details)



Source: Cheiron Survey



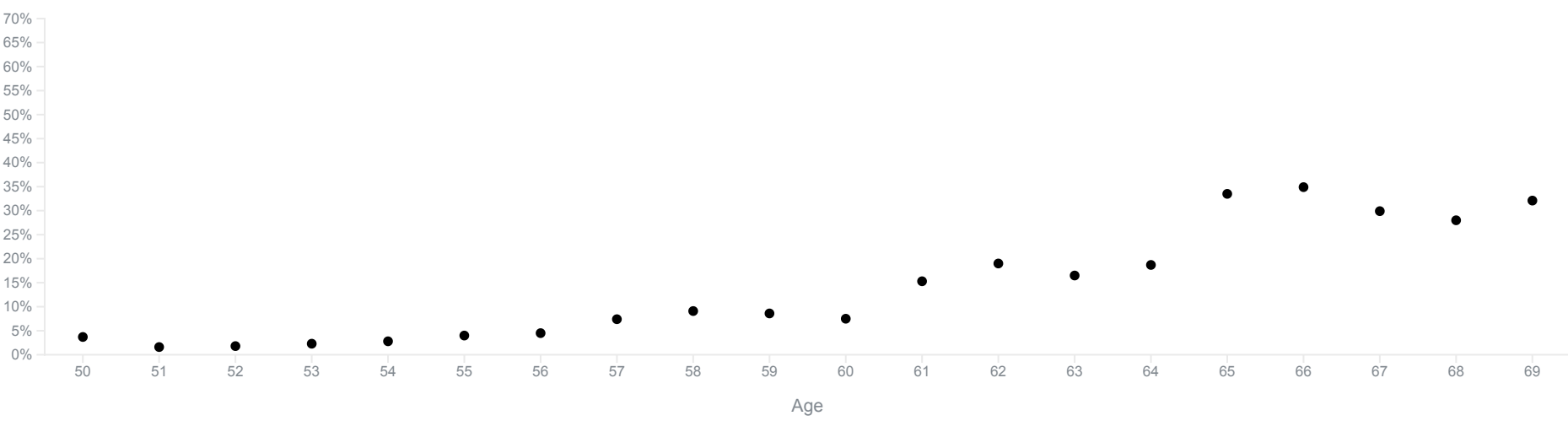


For analyzing the *rates of decrement*- i.e., the rates of retirement, termination, disability and death - Segal uses a standard approach. First, they calculate the average percentage of active members leaving service for each cause over the past three years (or over a longer period, if there isn't much experience). Here we show the data shown in their report from 2016-2019 for Misc Tier 2 and 3 service retirements with less than 30 years of service.

Retirement Rates

Misc Tiers 2 and 3 (< 30 YOS) ▾

■ Actual Rate ■ Original Assumption ■ Proposed Assumption

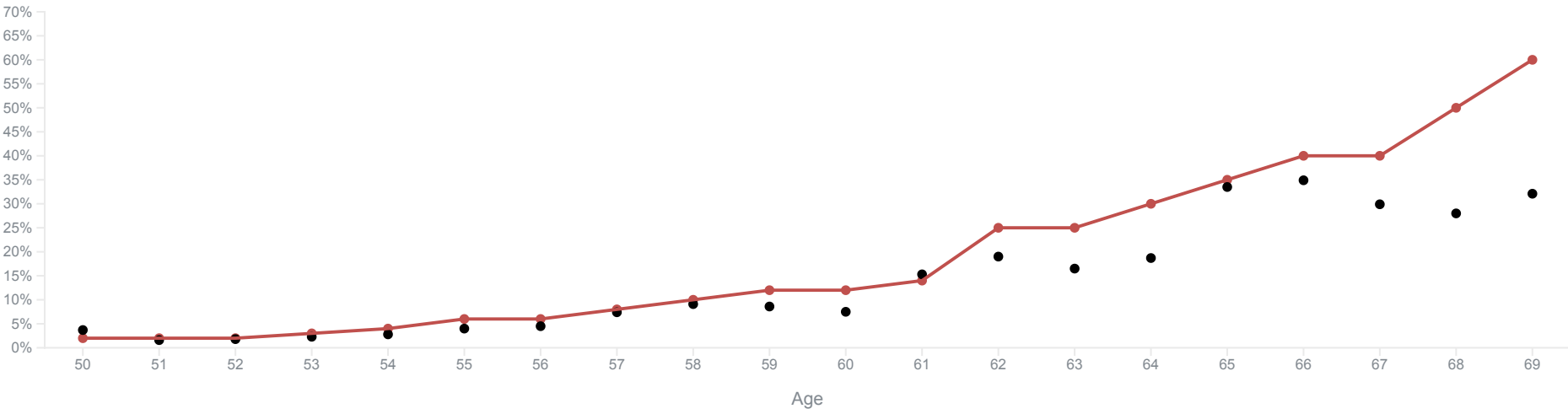




Retirement Rates

Misc Tiers 2 and 3 (< 30 YOS) ▼

■ Actual Rate ■ Original Assumption ■ Proposed Assumption





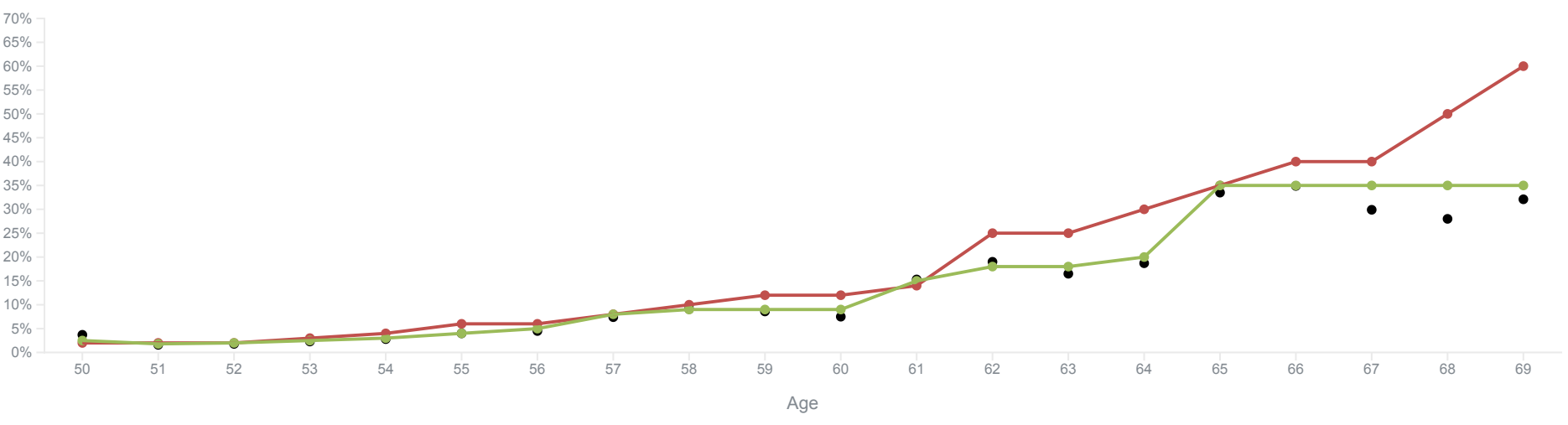
And then propose modifications to better match the data, applying professional judgement as necessary.

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Retirement Rates

Misc Tiers 2 and 3 (< 30 YOS) ▾

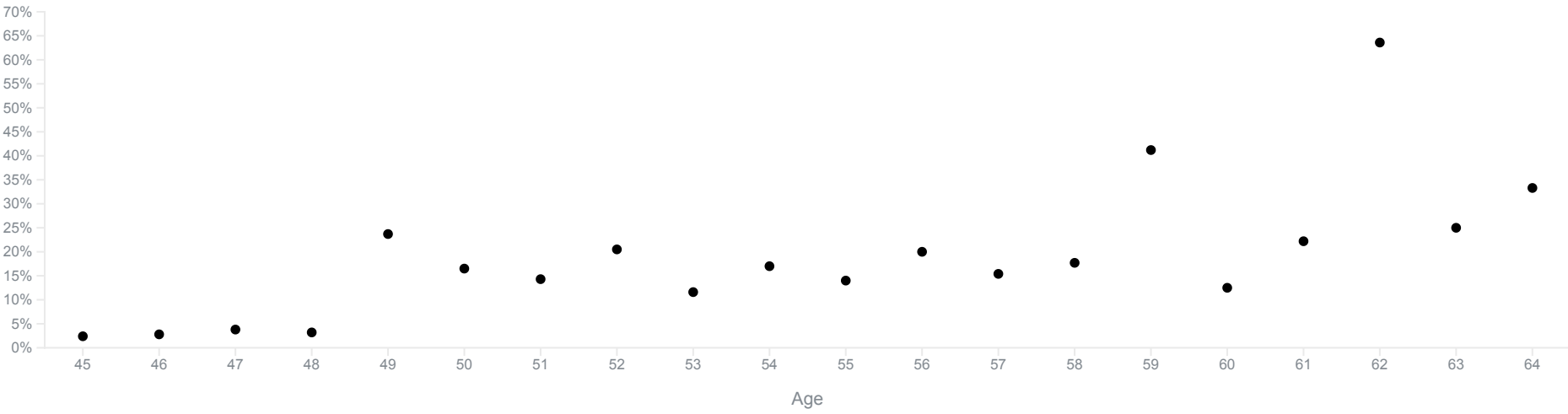
■ Actual Rate ■ Original Assumption ■ Proposed Assumption



Retirement Rates

Safety Tiers 1 and 2

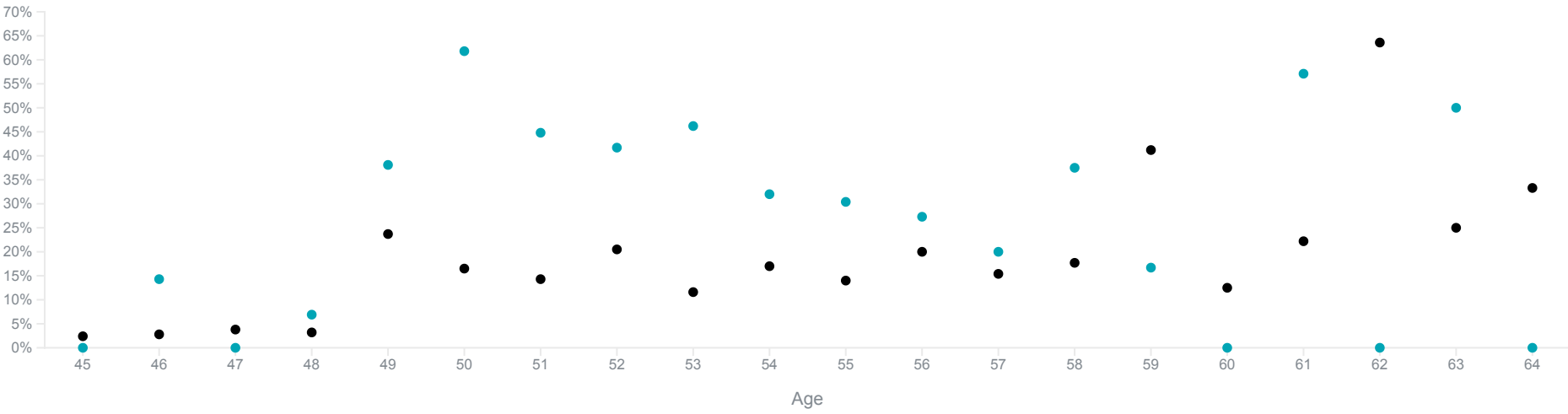
Actual Rate (Low Svc) Actual Rate (High Svc) Original Assumption Proposed Assumption (Low Svc) Proposed Assumption (High Svc)



Retirement Rates

Safety Tiers 1 and 2

Actual Rate (Low Svc) Actual Rate (High Svc) Original Assumption Proposed Assumption (Low Svc) Proposed Assumption (High Svc)

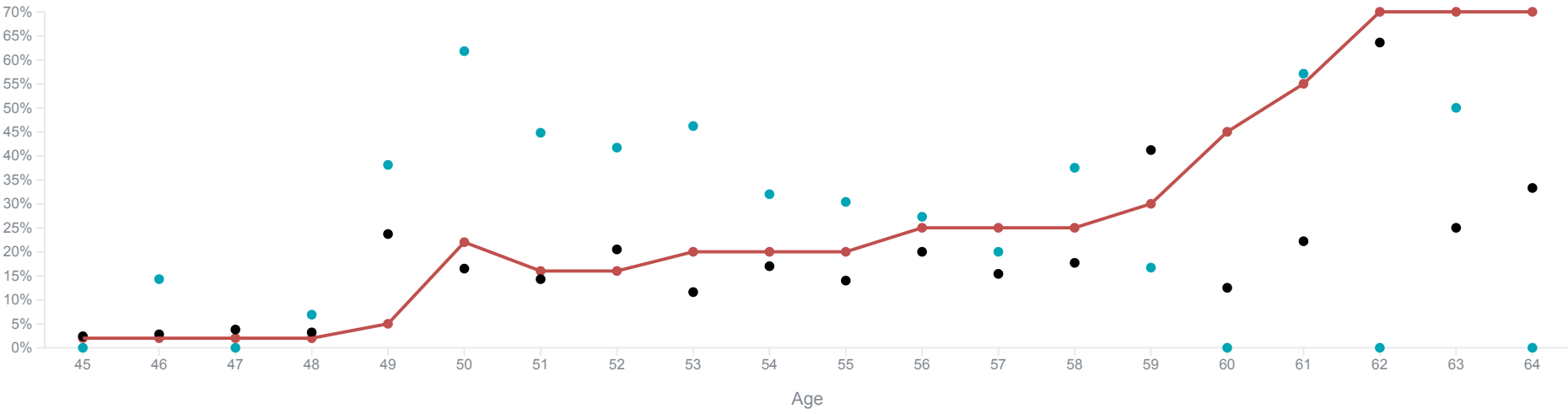




Retirement Rates

Safety Tiers 1 and 2

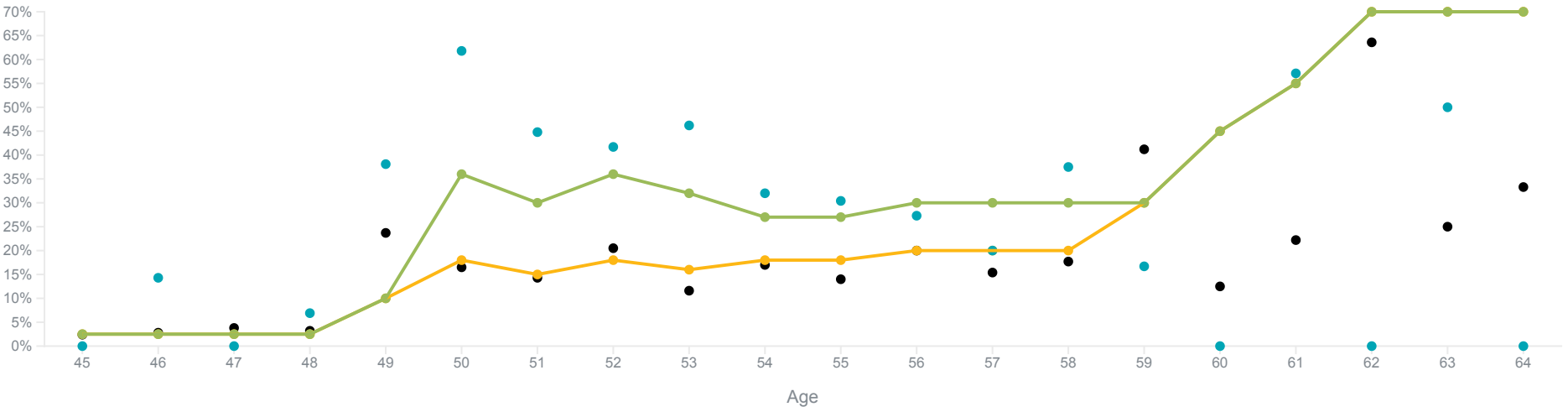
Actual Rate (Low Svc) Actual Rate (High Svc) Original Assumption Proposed Assumption (Low Svc) Proposed Assumption (High Svc)



Retirement Rates

Safety Tiers 1 and 2

Actual Rate (Low Svc) Actual Rate (High Svc) Original Assumption Proposed Assumption (Low Svc) Proposed Assumption (High Svc)



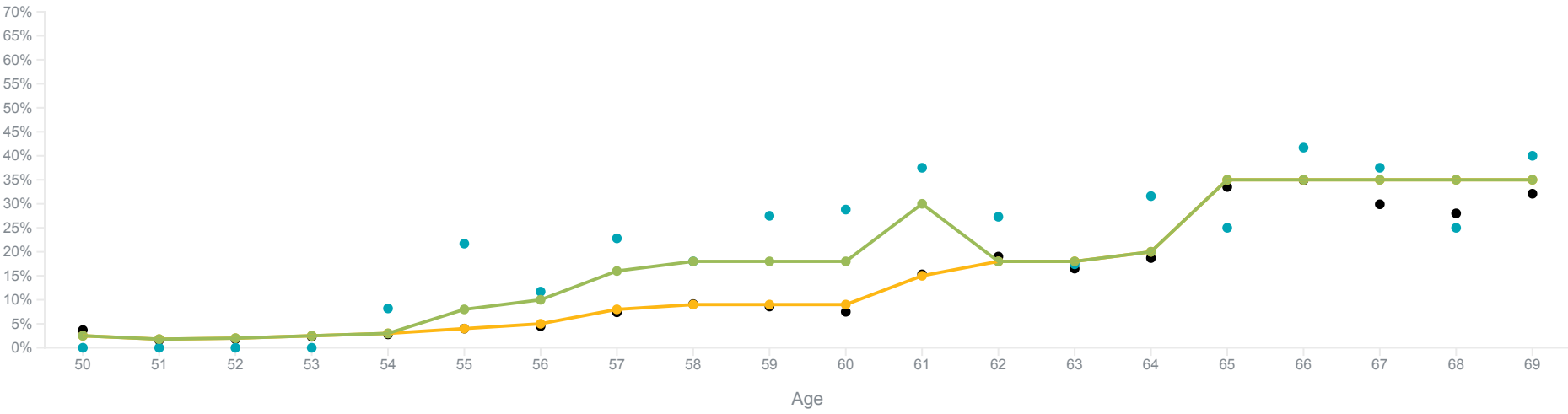


The same is true for Misc Tiers 2 and 3. We recommend that retirement rates at different service levels continue to be monitored, and if appropriate, apply different service-based rates for other tiers as well. *This approach of using different rates at different service levels was one of the primary recommendations from our last audit study.*

Retirement Rates

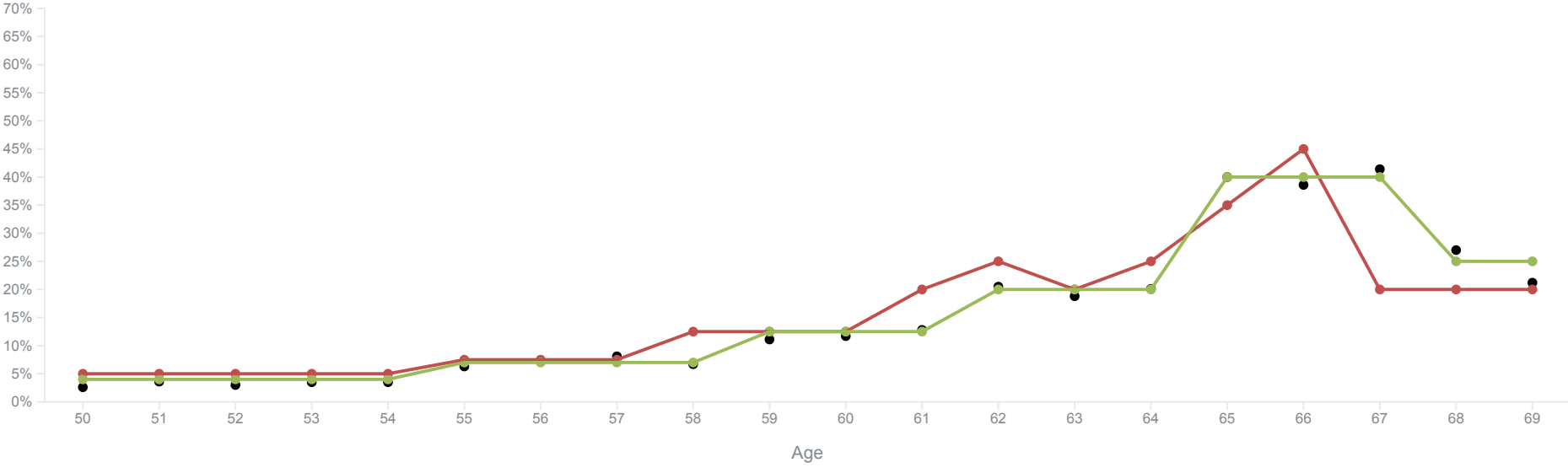
Misc Tiers 2 and 3

Actual Rate (Low Svc) Actual Rate (High Svc) Original Assumption Proposed Assumption (Low Svc) Proposed Assumption (High Svc)



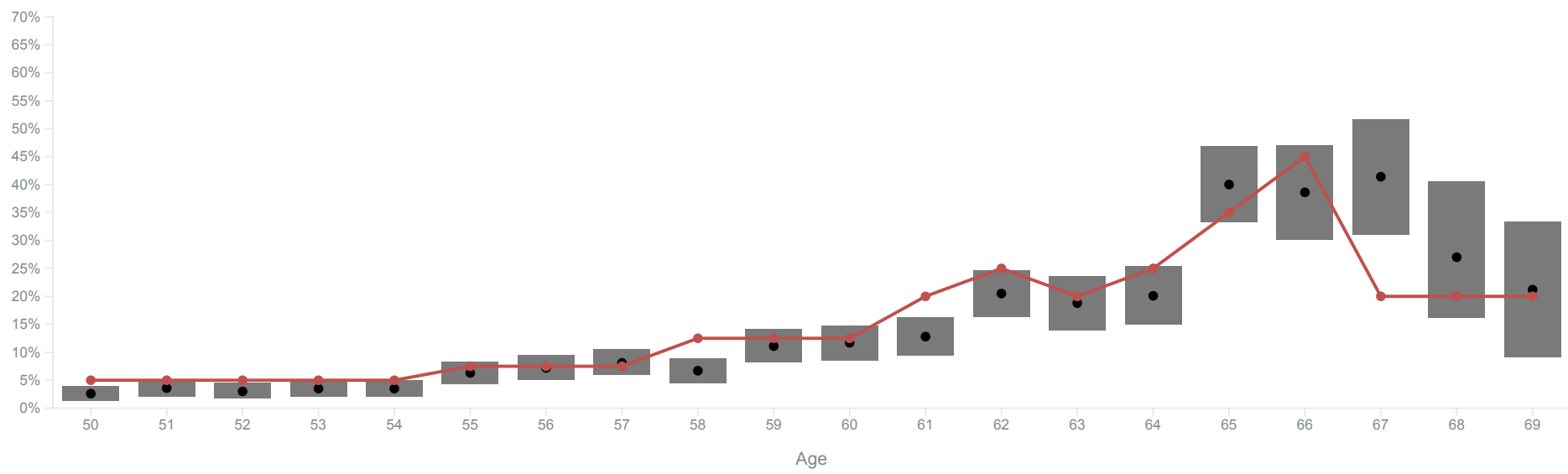
Retirement Rates

Actual Rate Current Assumption Proposed Assumption Confidence Interval



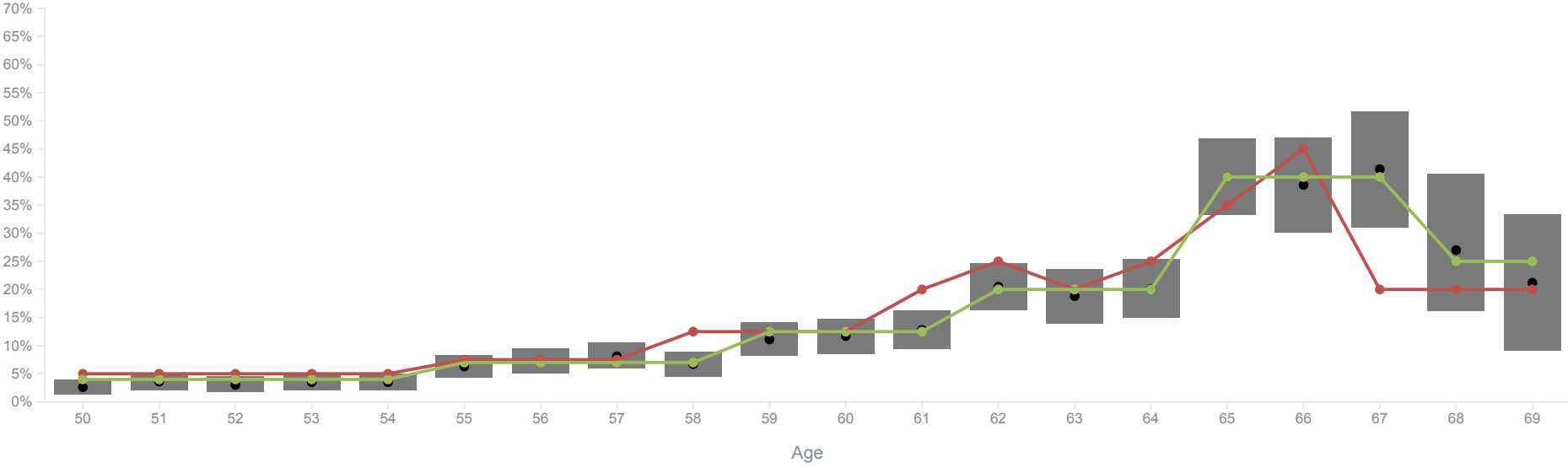
Retirement Rates

■ Actual Rate ■ Current Assumption ■ Proposed Assumption ■ Confidence Interval



Retirement Rates

■ Actual Rate ■ Current Assumption ■ Proposed Assumption ■ Confidence Interval

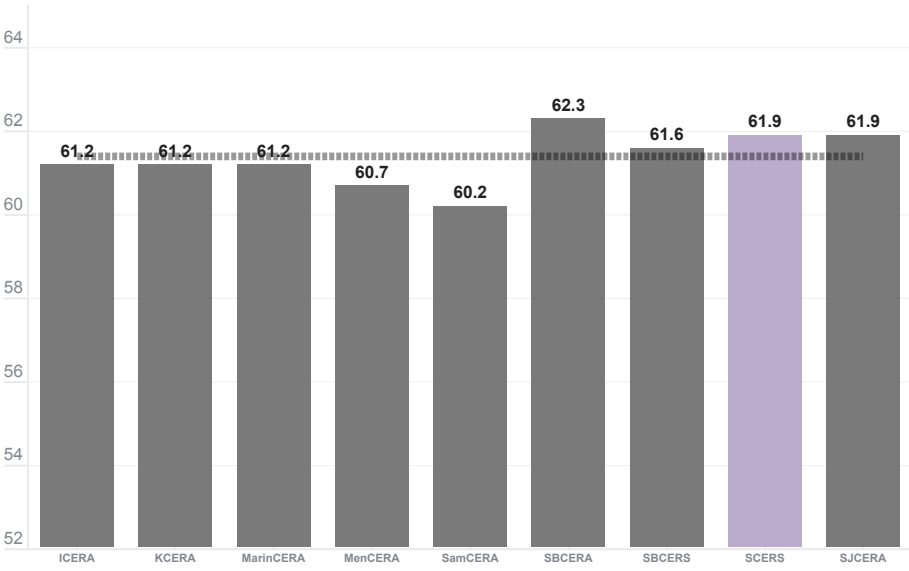




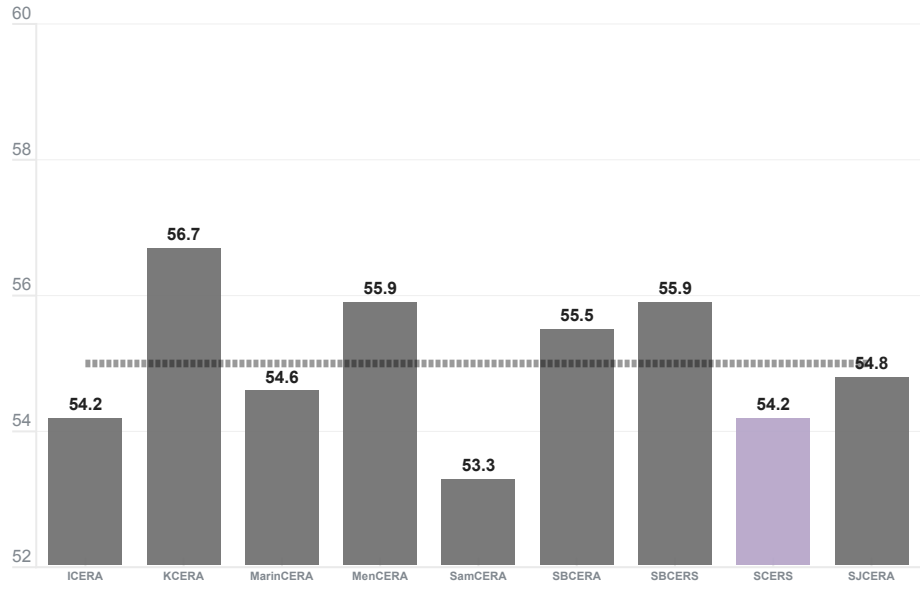
We thought it would be of interest to compare the SCERS assumptions to those of a sample of other '37 Act systems with similar benefit formulas. The average assumed retirement ages for the SCERS Miscellaneous and Safety members are relatively close to the averages across our sample of plans, as shown by the dotted lines.

Average Age at Retirement

Miscellaneous

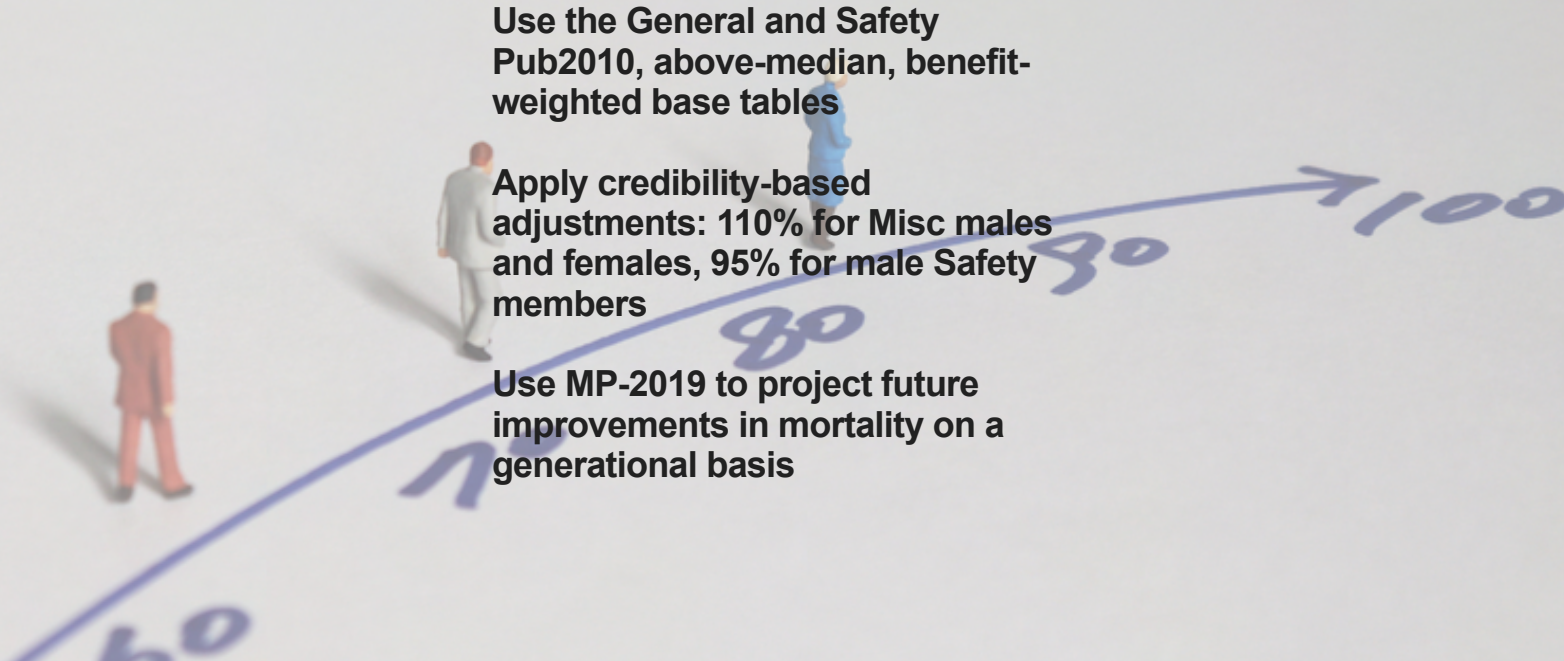


Safety



Source for assumptions: publicly available Actuarial Valuation Reports for 2021





**Use the General and Safety
Pub2010, above-median, benefit-
weighted base tables**

**Apply credibility-based
adjustments: 110% for Misc males
and females, 95% for male Safety
members**

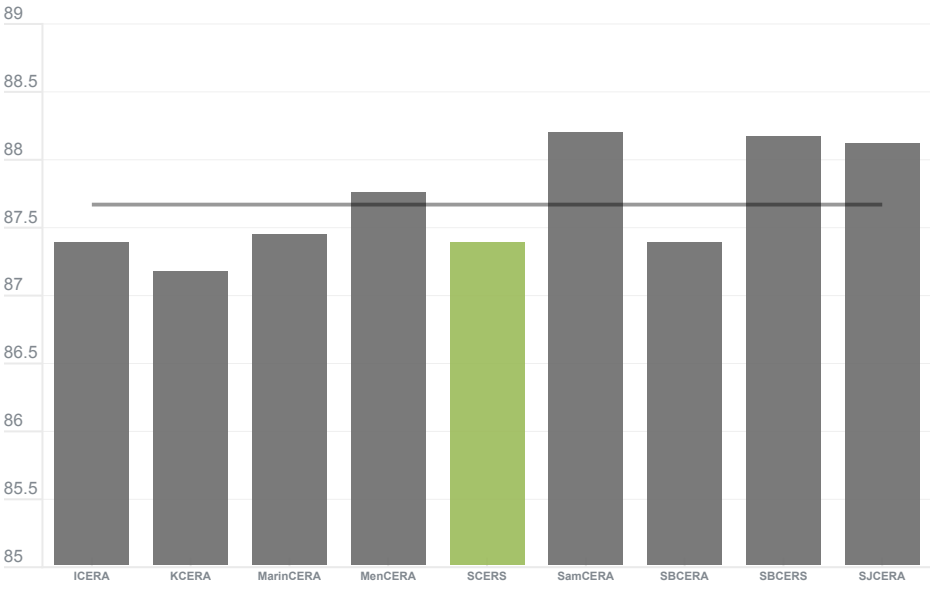
**Use MP-2019 to project future
improvements in mortality on a
generational basis**



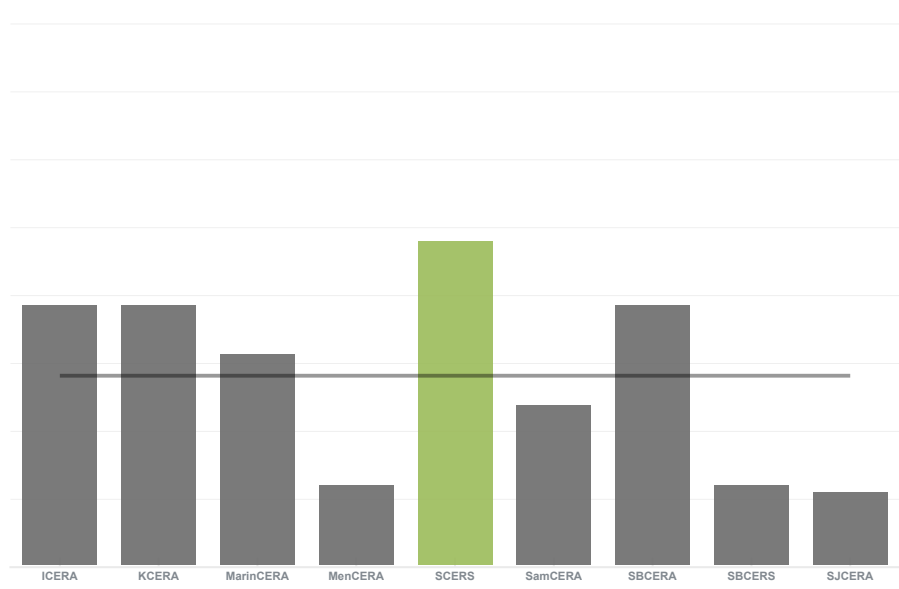
Here we show how the SCERS mortality assumptions compare to those used by the same peer group. The charts show the expected future lifetime for a Miscellaneous retiree currently age 65 (blended 50/50 between the male and female assumptions) and a male Safety retiree currently age 55. The SCERS assumptions for the Miscellaneous members is roughly in line with the average for the group, but the Safety life expectancy is about one year higher than the average.

Average Life Expectancy

Misc (65 year old retiree, 50/50 male/female)



Safety (55 year old male retiree)

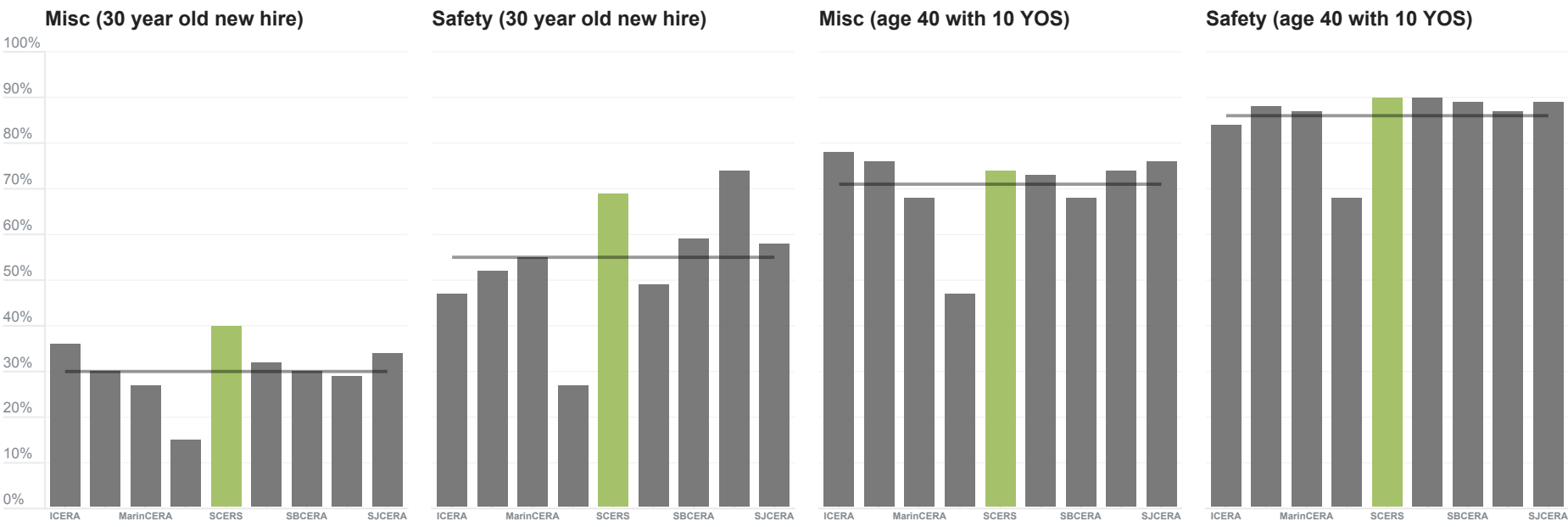


Source for assumptions: publicly available Actuarial Valuation Reports for 2021



We also reviewed Segal's analysis of the other turnover rates - for **disabilities** and pre-retirement **terminations** - and found their recommendations to be reasonable. Similar to mortality, we show a comparison of SCERS to its peers. The charts below show the likelihood of a member - either a 30 year old new hire, or a 40 year old with 10 years of service - working until age 50, based on the overall turnover assumptions currently used by each plan. The SCERS members have a higher-than-average assumed likelihood of working until age 50, thus indicating lower rates of turnover.

Likelihood of Working Until Age 50

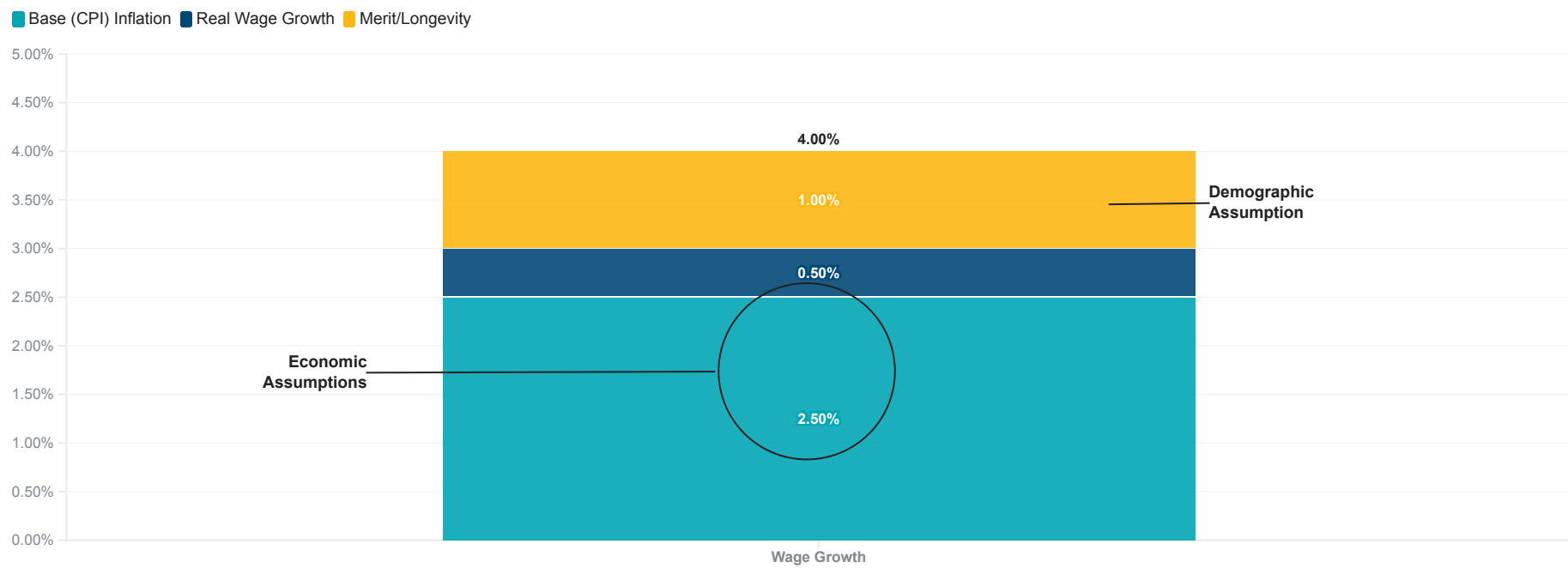


Source for assumptions: publicly available Actuarial Valuation Reports for 2021





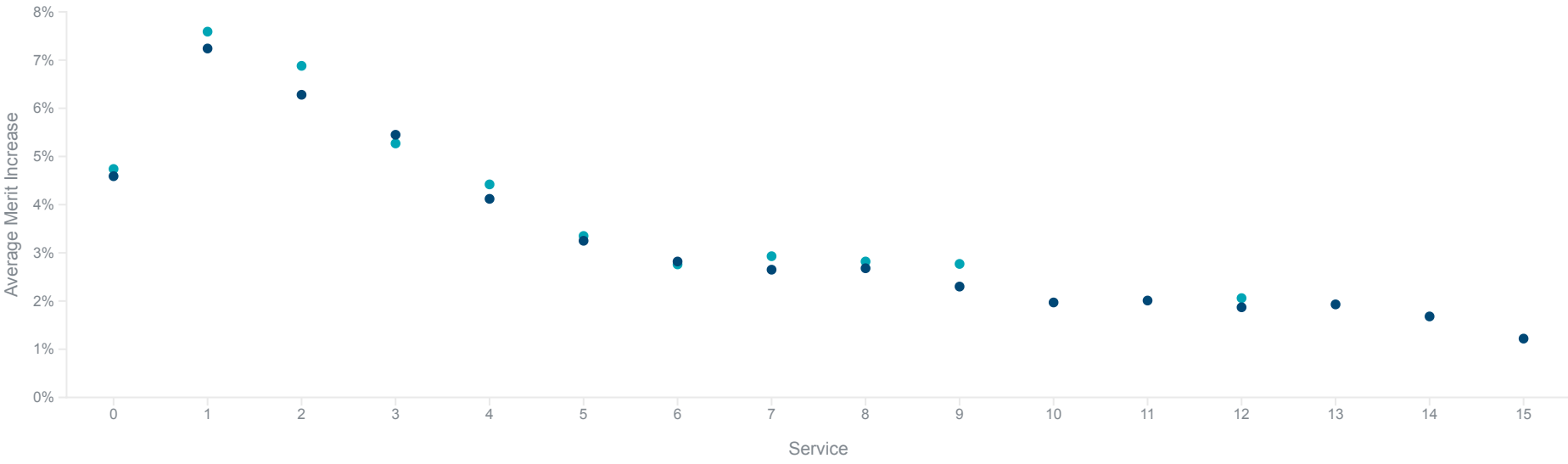
Salary increases are made of three components: base inflation, plus "real" wage growth (for productivity or other reasons), plus increases in individual pay due to merit, promotion, and longevity. Inflation and real wage growth are considered economic assumptions, while the merit salary increases are considered a demographic assumption.



To analyze the merit salary assumption, Segal used a similar approach as for the retirement rates: comparing the average rates of increase at each service level (after backing out the average "base" wage increase). For our analysis, we compared the data from the most recent three-year period (2016-2019), as well as that from the prior experience study (2013-2016).

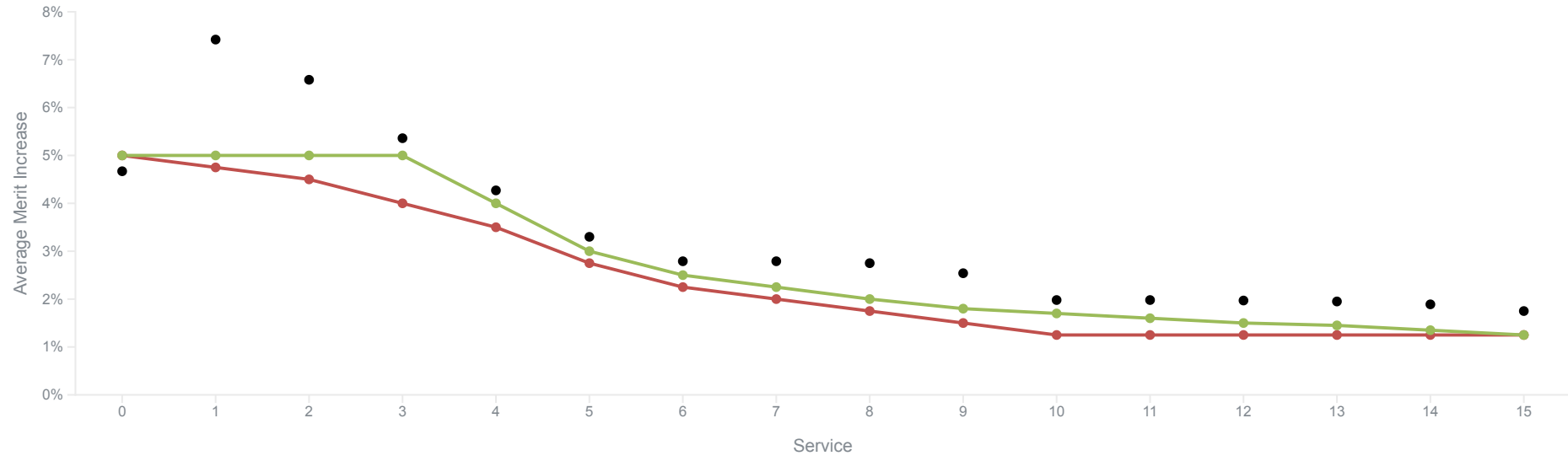
Miscellaneous

Avg Merit Incr (2013-2016) Avg Merit Incr (2016-2019) Avg Merit Incr (2013-2019) Original Proposed



Miscellaneous

Avg Merit Incr (2013-2016) Avg Merit Incr (2016-2019) Avg Merit Incr (2013-2019) Original Proposed



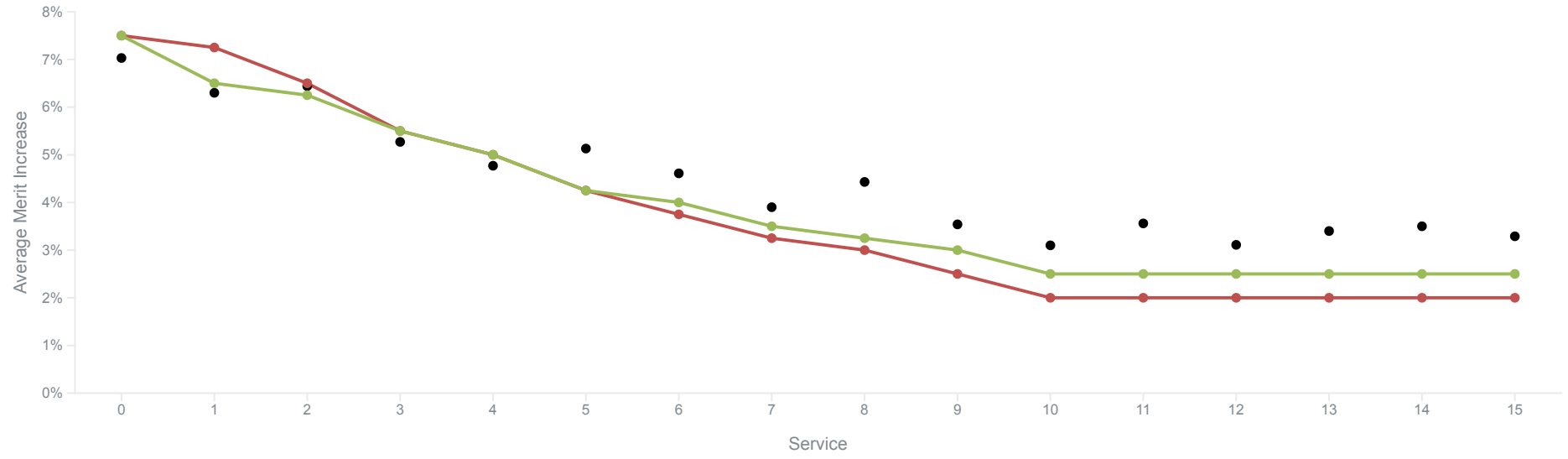


With a similar recommendation for the Safety members.

58 of 64

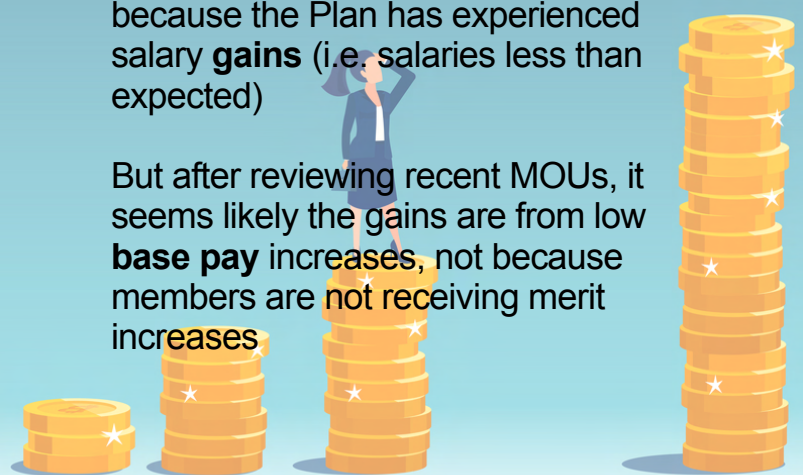
Safety

Avg Merit Incr (2013-2016) Avg Merit Incr (2016-2019) Avg Merit Incr (2013-2019) Original Proposed



When asked about this issue, Segal responded they were comfortable because the Plan has experienced salary **gains** (i.e. salaries less than expected)

But after reviewing recent MOUs, it seems likely the gains are from low **base pay** increases, not because members are not receiving merit increases

An illustration on a light blue background. A woman in a dark blue business suit stands on a stack of five gold coins. To her left are two smaller stacks of three and two gold coins respectively. To her right is a much taller stack of ten gold coins. Each coin has a small white star on its side. The woman has her hand on her head, looking thoughtful or concerned.



Actuarial Cost Method

Under the Entry Age Normal Cost Method, the Normal Cost is calculated as the amount necessary to fund Member's benefits as a level percentage of total payroll over their projected working lives.

We concur with this methodology. It is a "Model Practice" based on the California Actuarial Advisory Panel (CAAP) and "Best Practice" according to the Government Finance Officers



Amortization Policy

Layered amortization bases over a level percentage of payroll.

The Unfunded Actuarial Liability as of June 30, 2012 is amortized over a closed period of 14 years as of June 30, 2021.

Subsequent closed layers: Gains or losses, assumption or method changes - 20 years; Plan amendments - 15 years; Retirement incentives - 5 years



Actuarial Value of Plan Assets

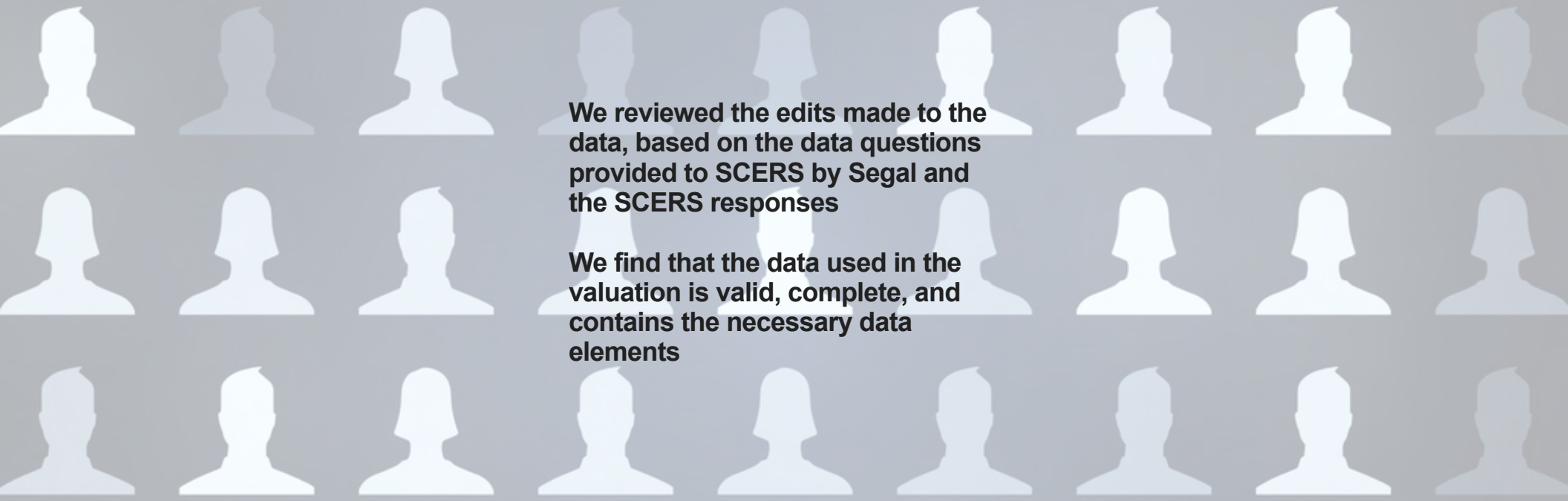
AVA is a modified market-related value. Market Value of Assets (MVA) is adjusted to recognize, over a seven-year period, difference between actual investment earnings and the assumed investment return. The AVA is limited to no less than 70% and no more than 130% of MVA.

In our opinion, this AVA method satisfies the Actuarial Standard of Practice No. 41



Cost-Sharing Methods

SCERS is a cost-sharing plan, assets of Plan are available to fund benefits of all members. Separate reserves or accounts are not maintained for the Miscellaneous and Safety groups. However with each valuation, Segal tracks and calculates the impact of changes in the UAL for both the Miscellaneous and Safety to develop their UAL payment. Special adjustments are made for the Courts and Districts.



We reviewed the edits made to the data, based on the data questions provided to SCERS by Segal and the SCERS responses

We find that the data used in the valuation is valid, complete, and contains the necessary data elements



We find the actuarial valuation and experience study reports to be in compliance with *currently applicable* ASOPs and guidance

Future reports will need to be updated to incorporate recent changes in ASOP #4, which will require the disclosure of a "Low-Default-Risk Obligation Measure"

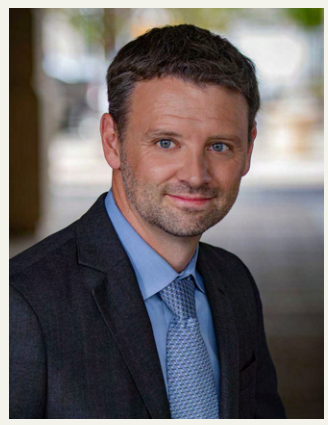


SCERS Consulting Team

Click card for bio or to contact



Anne Harper
Principal Consulting Actuary



Graham Schmidt
Consulting Actuary



Certification

The purpose of this report is to present the results of the actuarial audit of the SCERS Actuarial Valuation Report dated June 30, 2021 and a review of the Experience Study covering the period from July 1, 2016 through June 30, 2019. This report is for the use of SCERS. In preparing our presentation, we relied on information (some oral and some written) supplied by SCERS and Segal. This information includes, but is not limited to, the Plan provisions, employee data, and financial information. All data, assumptions, methods, and provisions are the same as those outlined in Segal's June 30, 2021 Actuarial Valuation Report. We performed an informal examination of the obvious characteristics of the data for reasonableness and consistency in accordance with Actuarial Standard of Practice No. 23. Cheiron utilizes ProVal actuarial valuation software leased from Winklevoss Technologies (WinTech) to calculate liabilities and project benefit payments. We have relied on WinTech as the developer of ProVal. We have a basic understanding of ProVal and have used ProVal in accordance with its original intended purpose. We have not identified any material inconsistencies in assumptions or output of ProVal that would affect this valuation.

To the best of our knowledge, this presentation and its contents have been prepared in accordance with generally recognized and accepted actuarial principles and practices which are consistent with the Code of Professional Conduct and applicable Actuarial Standards of Practice set out by the Actuarial Standards Board. Furthermore, as credentialed actuaries, we meet the Qualification Standards of the American Academy of Actuaries to render the opinion contained in this presentation. This presentation does not address any contractual or legal issues. We are not attorneys, and our firm does not provide any legal services or advice.

This presentation was prepared for the SCERS Retirement Board for the purposes described herein. Other users of this presentation are not intended users as defined in the Actuarial Standards of Practice, and Cheiron assumes no duty or liability to any other user.